Chapter 2

Accounting for Accruals and Deferrals General Comments for Chapter 2

This chapter introduces accrual accounting. A key concept in this chapter is for the student to understand that revenues earned must be matched with expenses incurred to earn those revenues, regardless of when the cash exchange occurs. You can introduce the subject simply by using a single accounting event in which a business provides services on account. Chapter 1 assumed that all transactions were cash-based, but we all know that reality in the business world includes products and services purchased and sold 'on credit' or 'on account'. Show students the effect of this accrual by having them prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows. Students will often stumble on the concept of Unearned Revenue, thinking that it's actually a revenue account when in fact it's a liability. Explain how customer payments that are received before goods or services are provided must be refunded to the customer if those promised goods or services are never actually delivered. Encourage students to record transactions using the horizontal financial statements model, even when problems do not require them to do so. Developing the habit of recording transactions using the model will help students see the impact of each transaction on the financial statements as well as help students identify their errors if the accounting equation is not in balance. Specific examples are provided in the detailed lesson plan outline. If you would like to begin the chapter with a problem-based learning exercise, see the notes below.

Problem-Based Learning Case: Accrual Accounting

(We describe problem-based learning in the introduction to this manual.)

Instructions: The case appears on the following page in a format you can copy or display. Distribute copies of the case to the class before explaining accrual accounting. Ask students to individually develop answers. After allowing students time to develop their individual answers, put them into groups to reach consensus on an answer. Also, ask each group to select a spokesperson. Allow groups time to develop answers, and then call on some of the spokespersons to share their solutions. As you respond to the student solutions, explain the basic concepts of accrual accounting with respect to revenues earned and expenses incurred on account.

The final result is:

Net income: revenue of \$145,000 less expenses of \$80,000 = \$65,000. Total assets: cash, \$45,000 plus accounts receivable, \$25,000 = \$70,000.

Total liabilities: salaries payable: \$5,000.

Chapter 2 Problem-Based Learning Case: Accrual Accounting



Professional Headhunters, Inc. (PHI), a job placement company, operates in the northeastern United States. During 2014, the company earned \$145,000 in revenue by providing services to customers. However, it collected only \$120,000 of the revenue in cash. PHI expected to collect the remaining \$25,000 in 2015. In addition, PHI incurred \$80,000 of expenses. However, by the end of 2014, PHI had paid only \$75,000 of the cash owed for expenses because it had not yet paid \$5,000 to employees who had worked during 2014 but had not been paid by the end of the year. PHI expected to pay the \$5,000 in cash to the employees during 2015. Based on this information alone, determine the amount of net income, total assets, and total liabilities PHI should report on its 2014 financial statements.

Detailed Outline of a Lesson Plan for Chapter 2

- I. **Distribute copies of Demonstration Problem 2-1**, found near the back of this chapter of the Instructor's Manual.
 - A. Explain the phrase "on account." Tell students this means Packard recognizes the revenue when it is earned, which may be before it collects the cash. Packard's customers created charge accounts and purchased goods or services by charging the purchases to their accounts. Revenue is recognized in the accounting period in which the services are provided regardless of when cash changes hands. This discussion should lead to defining the term accrual. In general, transactions in which a revenue or expense is recognized before cash changes hands are called accruals. Demonstrate this point by recording the revenue recognition for Packard using the horizontal financial statements model. Next, have your students prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows. To minimize the time required to prepare these financial statements, you may provide students with copies of the workpaper for Demonstration Problem 2-1. The workpaper is near the back of this chapter of the Instructor's Manual.
 - B. Since Packard did not issue any stock, the statement of changes in stockholders' equity becomes a statement of retained earnings. Although the text does not cover a statement of retained earnings, students should be able to infer the format from their experience with the statement of changes in stockholders' equity. Use the exercise to discuss diversity in reporting practice. Although there is general consistency in financial reporting, there is also variety. Students should learn to understand different reporting formats.
 - C. After accounting for the 2014 revenue, assume Packard collects the \$5,000 account receivable in 2015. This is the only 2015 transaction. Have students record the event using the horizontal financial statements model and prepare the four basic financial statements for the 2015 accounting period. Encourage students to analyze the difference between the amount of net income and the amount of cash flow from operating activities. This single transaction clearly illustrates differences between the income statement and the statement of cash flows.
 - D. Introduce the term *unearned revenue before starting part B of this problem*. Explain that *unearned revenue is a liability* because it represents an *obligation to provide future services*. Make the point that businesses can be *obligated* to provide services as well as to pay cash. Show your students how to record the liability using the horizontal financial statements model.

- E. Explain the year-end adjustment necessary to recognize three months of earned revenue on December 31. Emphasize the difference between the amount of cash collected and the amount of revenue recognized. Highlight that Jackson earned and recognized the revenue after it collected the cash. Draw a general definition of deferrals from this illustration. Transactions in which a revenue or expense is recognized after cash changes hands are termed deferrals. Contrast deferrals with accruals which were presented in part A of Demonstration Problem 2-1. For emphasis, reiterate the explanation of an accrual. Transactions in which a revenue or expense is recognized before cash changes hands are termed accruals. Although these are not precise definitions, they describe the basic concepts in terms students can understand. Explain that accrual accounting uses both accruals and deferrals.
- F. Also note the connection between reducing the liability account (unearned revenue) and recognizing revenue, reinforcing that revenue is an increase in assets or a decrease in liabilities from providing services or products to customers. Similarly, an expense is a decrease in assets or an increase in liabilities that occurs in efforts to produce revenue. Net income is a change in wealth (increase in net assets). It is not enough to orally define terms. You must repeatedly demonstrate the definitions within the context of problems. Gradually, students will understand fundamental accounting interrelationships.
- II. Use separate examples to introduce other types of deferrals (prepaid assets and supplies). You can use exercises 2-8, 2-9 or 2-11 in the textbook as demonstration problems, or create your own. We often make up demonstration problems like these in the classroom. Encourage students to think by asking them to attempt to record the effects of events before you discuss them. For example, instead of defining prepaid assets, simply give the students an event involving a prepaid asset. Say, "On October 1, 2014, ABC Company paid \$1,200 in advance for one year of property insurance protection." Without having ever discussed prepaid insurance, ask the students to record the event using the horizontal financial statements model. Make them write down an answer. Don't be concerned with accuracy. Be concerned with involvement. Walk around the room and look at what they are doing. Occasionally collect these exercises from the students as inclass assignments. Give them credit regardless of their answers. The grade is for participation, not accuracy. Your objective is to motivate them to think about the problem before you offer a solution. At this stage, you are not evaluating their performance.
- III. Time considerations and homework assignments. Completing Demonstration Problems 2-1A & B should require approximately one hour of class time. Have the students work along with you as you explain the problems. Exercises 2-3, 2-15, 2-16, and 2-17 parallel the Demonstration Problems and can be considered for homework assignments.

- **IV.** Use Demonstration Problem 2-2 as a comprehensive summary problem. This is a two-cycle problem. Explain the first cycle (2014) and then use the second cycle as an in-class assignment. Allot approximately one hour to complete this assignment. Students needing additional time can finish the problem as homework. Problem 2-38 mirrors the demonstration problem and can be used as a homework assignment.
- V. Use the horizontal financial statements model to highlight the differences between accrual and cash basis accounting. For example, suppose a company provides \$5,000 of services on account and later collects \$3,000 of the account receivable. The effect of these two events on the financial statements is shown below.

N C I I I I D I I I I D D D D	
No. Cash + Acct. Rec. = Liab. + Equity Rev Exp. = N	et Inc. Cash Flows
1 NA + 5,000 = NA + 5,000 5,000 - n/a =	5,000 NA
2 3,000 + (3,000) = NA + NA NA - n/a =	NA +3,000 OA

Include other events you deem appropriate. By this point students have a sufficient background to use the horizontal financial statements model. It is critically important to establish a firm foundation in the basics before progressing to more advanced representations. Introduce the model gradually.

VI. Hand out the official answers to any of the Demonstration Problems that you covered in class. Doing so allows the students to focus more on understanding the material than on taking notes for later reference. If they know that they will have access to the official answers to the problems worked in class, then they will not be as concerned about recording those answers during the discussion.

Demonstration Problem 2-1A - Revenue Earned on Account

Part A

Packard Consultants was started in 2014. During that year the company earned \$5,000 of consulting revenue *on account*. Assume this is the only event experienced by Packard during 2014.

Required

- 1. Record the event using the horizontal financial statements model.
- 2. Prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows for 2014.

Part B

During 2015, Packard Consultants collected \$5,000 cash from the account receivable it established in Part A.

Required

- 1. Record the event under using the horizontal financial statements model.
- 2. Prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows for 2015.

Demonstration Problem 2-1B - Unearned Revenue

Jackson Legal Services was started when a client paid the firm a \$12,000 cash retainer on October 1, 2014. Jackson agreed to provide legal advice to the client for a one-year period beginning on the date of the cash receipt. The closing date for the law practice is December 31.

Required

- 1. Record the events for 2014 and 2015 using the horizontal financial statements model.
- 2. Prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows for 2014 and 2015.

Demonstration Problem 2-2 - Accruals and Deferrals

Part A Smith Company experienced the following accounting events during 2014:

- 1. Smith Company was started on January 1 when it issued common stock for \$2,000 cash.
- 2. During the year, the company recognized \$1,500 of consulting revenue on account.
- 3. The company collected \$1,200 cash from accounts receivable.
- 4. Smith accrued salary expense during the year of \$900.
- 5. Paid \$700 of the salaries payable liability.
- 6. Paid dividends of \$100 to the stockholders.
- 7. Paid \$360 cash for an insurance policy that covered the company for one year beginning March 1, 2014.
- 8. On November 1, 2014, Smith collected \$2,880 cash in advance for consulting services to be provided under a one-year contract.
- 9. Recognized insurance expense (Policy in event 7) for ten months.
- 10. Recognized income earned under the one-year contract at December 31, 2014.

Part B Smith Company experienced the following accounting events during 2015:

- 1. Smith Company issued additional common stock for \$3,000 cash.
- 2. During the period, Smith recognized \$2,700 of consulting revenue earned on account.
- 3. Smith collected \$2,800 cash from accounts receivable.
- 4. Smith accrued salary expense of \$1,500.
- 5. The company paid \$1,350 of the salaries payable liability.
- 6. Smith paid dividends of \$300 to the stockholders.
- 7. Paid \$420 cash to renew the insurance policy for another one-year term.
- 8. Smith adjusted the books to reflect the insurance expense that had been incurred in 2015 (described in event 7 of 2014).
- 9. Smith adjusted the books to reflect the revenue earned in 2015 under the one-year consulting contract that began in 2014 (event 8 in 2014).

Required

- 1. Record the events using the horizontal financial statements model.
- 2. For 2014 and 2015, prepare an income statement, a statement of retained earnings, a balance sheet, and a statement of cash flows.

Demonstration Problem 2-1A Solution, part 1.

	A	Assets = Liabilities		+	E	quity		
		Accounts				Common		Retained
Part A, 2014	Cash	+Receivable	=	Liabilities	+	Stock	+	Earnings
Beginning balances	\$ 0	\$ 0		\$ 0		\$ 0		\$ 0
Effect of recognizing revenue		5,000						5,000
Part B, 2015								
Effect of collecting cash	5,000	(5,000)						
Ending balances	\$5,000	+ \$ 0	=	\$ 0	+	\$ 0	+	\$5,000

Demonstration Problem 2-1A Solution, part 2. Financial Statements

Packard Consultants									
Income Statements									
For the Years Ended December 31,	2014	2015							
Consulting revenue	\$5,000	\$ 0							
Expenses	0	0							
Net income	\$5,000	\$ 0							
Statements of Retained I	Earnings								
Beginning retained earnings	\$ 0	\$5,000							
Plus: Net income	5,000	0							
Less: Dividends	0	0							
Ending retained earnings	\$5,000	\$5,000							
Balance Sheets at December 31									
Assets									
Cash	\$ 0	\$5,000							
Accounts receivable	5,000	0							
Total assets	\$5,000	\$5,000							
Equity									
Retained earnings	\$5,000	\$5,000							
Statements of Cash F	lows								
Cash flows from operating activities	\$ 0	\$5,000							
Cash flows from investing activities	0	0							
Cash flows from financing activities	0	0							
Net change in cash	0	5,000							
Beginning cash balance	0	0							
Ending cash balance	\$ 0	\$5,000							

Demonstration Problem 2-1B Solution, part 1.

	Assets	=	Liabilities]	Eq	uity
			Unearned		Com.		
2014	Cash	=	Revenue	+	Stock	+	Ret. Earn.
Beginning balances	\$ 0		\$ 0		\$ 0		\$ 0
1. Recognize liability	12,000		12,000				
2. Adjustment for earned revenue			(3,000)				3,000
Ending/beginning balances	\$12,000	=	\$ 9,000	+	\$ 0	+	\$3,000
2015							
1. Adjustment for earned revenue			(9,000)				9,000
Ending balances	\$12,000		\$ 0		\$ 0		\$12,000

Demonstration Problem 2-1B Solution, part 2. Financial Statements

Jackson Legal Services								
Financial Statements								
For the Years Ended December 31,	1ts 2014	2015						
<i>'</i>								
Fees revenue	\$ 3,000	\$ 9,000						
Expenses	0	0 0 000						
Net income	\$ 3,000	\$ 9,000						
Statements of Retained	Earnings							
Beginning retained earnings	\$ 0	\$ 3,000						
Plus: Net income	3,000	9,000						
Less: Dividends	0	0						
Ending retained earnings	\$ 3,000	\$12,000						
Balance Sheets as of Dec	Balance Sheets as of December 31							
Assets								
Cash	\$12,000	\$12,000						
Liabilities								
Unearned revenue	\$ 9,000	\$ 0						
Equity								
Retained earnings	3,000	12,000						
Total liabilities and equity	\$12,000	\$12,000						
Statements of Cash	Flows							
Cash flows from operating activities	\$12,000	\$ 0						
•	0	0						
Cash flows from investing activities		_						
Cash flows from financing activities	0	0						
Net change in cash	12,000	0						
Beginning cash balance	0	12,000						
Ending cash balance	\$12,000	\$12,000						

Demonstration Problem 2-2 Solution, part A. Horizontal Financial Statements Model for 2014

A spreadsheet is embedded to reflect the solution to this question. This spreadsheet covers both 2014 and 2015. The workpaper for students' use in answering this question would basically be the solution with the amounts deleted for all events except for the 2014 beginning balance.



Demonstration Problem 2-2 Solution, part B. Ho	orizontal Financial Statements Model for 2015

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Demonstration Problem 2-2 Solution, parts A & B. Financial Statements

Income Statements for the Years Ended 12/31	2014	2015
Consulting revenue	\$ 1,980	\$ 5,100
Total revenue	1,980	5,100
Salary expense	(900)	(1,500)
Insurance Expense	(300)	(410)
Net income	780	\$ 3,190
Statements of Changes in Stockholders' Equity		
Beginning common stock	\$ 0	\$ 2,000
Plus: Common stock issued	2,000	3,000
Ending common stock	2,000	5,000
Beginning retained earnings	0	680
Plus: Net income	780	3,190
Less: Dividends	(100)	(300)
Ending retained earnings	680	2,890
Total stockholders' equity	\$ 2,680	\$ 8,570
Balance Sheets as of December 31		
Cash	\$ 4,920	\$ 8,650
Accounts receivable	300	200
Prepaid Insurance	60	70
Total assets	\$ 5,280	\$ 8,920
Salaries payable	\$ 200	\$ 350
Unearned Revenue	2,400	0
Total liabilities	2,600	350
Common stock	2,000	5,000
Retained earnings	680	3,570
Total stockholders' equity	2,680	8,570
Total liabilities and stockholders' equity	\$ 5,280	\$ 8,920
Statements of Cash Flows		
Cash flows from operating activities		
Cash receipts from consulting revenue	\$ 4,080	\$ 2,800
Cash payments for salaries	(700)	(1,350)
Cash payments for insurance	(360)	(420)
Net cash inflow from operating activities	3,020	1,030
Cash flows from investing activities		
Net cash outflow for investing activities	0	0
Cash flows from financing activities		
Cash receipt from common stock issue	2,000	3,000
Cash payment for dividends	(100)	(300)
Net cash inflow from financing activities	1,900	2,700
Net change in cash	4,920	3,730
Beginning cash balance	0	4,920
Ending cash balance	\$ 4,920	\$ 8,650

Demonstration Problem 2-1 Workpaper, part 1.

	Assets =			=	= Liabilities -			+ Equity				
				Accou	nts					Commor	ı	Retained
Part A, 2014	Ca	ash	+	Receiv	able	=	Liabilit	ties	+	Stock	+	Earnings
Beginning balances	\$	0		\$	0		\$	0		\$ 0		\$ 0
Effect of recognizing rev-												
enue												
Part B, 2015												
Effect of collecting cash												
								_				
Ending balances	\$5,0	000	+	\$	0	=	\$	0	+	\$ 0	+	\$5,000
	=				_			=				

Demonstration Problem 2-1 Workpaper, part 2. Financial Statements

Packard Consultants Income Statements							
For the Years Ended December 31,	2014	2015					
Consulting revenue	\$	\$					
Expenses							
Net income	\$ 5,000	\$ 0					
Statements of Retaine	d Earnings						
Beginning retained earnings	\$ 0	\$					
Plus: Net income							
Less: Dividends							
Ending retained earnings	\$5,000	\$5,000					
Balance Sheets at De	cember 31						
Assets							
Cash	\$	\$					
Accounts receivable	-						
Total assets	\$	\$					
Equity							
Retained earnings	\$5,000	\$5,000					
Statements of Cash	h Flows						
Cash flows from operating activities	\$	\$					
Cash flows from investing activities	0	0					
Cash flows from financing activities	0	0					
Net change in cash							
Beginning cash balance							
Ending cash balance	\$ 0	\$5,000					

Demonstration Problem 2-1B Workpaper, part 2

Jackson Legal Services Financial Statements							
Income Statements							
For the Years Ended December 31,	2014	2015					
Fees revenue							
Expenses							
Net income	\$ 3,000	\$ 9,000					
Statements of Retained I	Earnings						
Beginning retained earnings	\$ 0	\$ 3,000					
Plus: Net income							
Less: Dividends							
Ending retained earnings	\$ 3,000	\$12,000					
Balance Sheets as of Deco	ember 31						
Assets							
Cash							
Liabilities							
Unearned revenue							
Equity							
Retained earnings	3,000	12,000					
Total liabilities and equity							
Statements of Cash F	lows						
Cash flows from operating activities							
Cash flows from investing activities							
Cash flows from financing activities							
Net change in cash							
Beginning cash balance	0						
Ending cash balance	\$12,000	\$12,000					

Demonstration Problem 2-2 Workpaper, parts A & B. Financial Statements

Income Statements for the Years Ended 12/31	2014	2015
Consulting revenue	<u> </u>	<u> </u>
Total revenue	•	•
Salary expense		
Insurance Expense		
Net income	780	\$ 3,190
Statements of Changes in Stockholders' Equity		
Beginning common stock	\$	\$
Plus: Common stock issued		
Ending common stock	2,000	5,000
Beginning retained earnings		
Plus: Net income		
Less: Dividends		
Ending retained earnings	680	2,890
Total stockholders' equity	\$	\$
Balance Sheets as of December 31		
Cash	\$	\$
Accounts receivable		
Prepaid Insurance		
Total assets	\$	
Salaries payable	\$	\$
Unearned Income		
Total liabilities	2,600	2,425
Common stock		
Retained earnings		
Total stockholders' equity		
Total liabilities and stockholders' equity	\$ 5,280	\$10,980
Statements of Cash Flows		
Cash flows from operating activities		
Cash receipts from consulting revenue	\$	\$
Cash payments for salaries		
Cash payments for insurance		
Net cash inflow from operating activities	3,020	1,030
Cash flows from investing activities		
Net cash outflow for investing activities	0	0
Cash flows from financing activities		
Cash receipt from common stock issue		
Cash payment for dividends		
Net cash inflow from financing activities	1,900	2,700
Net change in cash		
Beginning cash balance	0.4.020	0.0.650
Ending cash balance	\$ 4,920	\$ 8,650

Quiz Questions for Chapter 2

- 1. X Company recognized \$500 of revenue on account and realized \$400 of cash collections. The company had accrued salary expense of \$300 and invested \$200 in a certificate of deposit. Based on this information alone, the amount of cash flow from operating activities would be
 - a. \$100.
 - b. \$500.
 - c. \$200.
 - d. \$400.
- 2. On January 1, 2012, West Company had accounts receivable of \$500. During 2014 West earned \$2,500 of service revenue on account. If the accounts receivable balance as of December 31, 2014, was \$400, what was the amount of cash flow from operating activities?
 - a. \$2,000.
 - b. \$3,000.
 - c. \$2,400.
 - d. \$2,600.
- 3. The entry to record revenue on account
 - a. increases liabilities.
 - b. decreases equity.
 - c. decreases assets.
 - d. none of the above.
- 4. K Company collected \$500 cash on an account receivable that was due from L Company. Based on this information, which of the following statements is true?
 - a. K Company's total assets would increase.
 - b. L Company's total assets would not change.
 - c. K Company's equity would decrease.
 - d. None of the above.
- 5. On April 1, Flavin Co. paid \$12,000 cash for an insurance policy that provides coverage for one year beginning immediately. On December 31, Flavin adjusted the books to recognize the amount of the insurance policy used during the year. The amount of the adjustment would be:
 - a. \$8,000
 - b. \$9,000
 - c. \$12,000
 - d. \$0
- 6. Which of the following illustrates the recognition of revenue earned on account?

	В	alance Shee	t	Inc	ome State	Statement of	
	Assets =	Liab.	+ Equity	Rev	Exp.	= Net Inc.	Cash Flow
a.	+	NA	+	NA	NA	NA	NA
b.	+	NA	+	+	NA	+	NA
c.	-	NA	-	NA	+		- OA
d.	+	NA	+	+	NA	+	+ OA

Use the following information to answer the next two questions. BBC Company received \$9,900 cash on February 1, 2014, from XYZ Company as advance payment for services BBC promised to perform for XYZ over the next three years on a continuous basis. Assume that BBC Company's year-end is December 31.

- 7. On its 2014 income statement, BBC would report revenue of
 - a. \$3,300
 - b. \$9,900
 - c. \$3,025
 - d. \$2,750
- 8. On its December 31, 2015 balance sheet BBC would report liabilities of
 - a. \$3,575
 - b. \$3,300
 - c. \$9,900
 - d. \$6,875

9. Which of the following illustrates purchasing supplies on account?

	Balance Sheet			Inco	me Stat	Statement of	
	Assets	= Liab.	+ Equity	Rev	Exp.	= Net Inc.	Cash Flow
a.	+	NA	+	NA	NA	NA	NA
b.	+	+	NA	NA	NA	NA	NA
c.	+	+	NA	NA	NA	NA	+ OA
d.	+	NA	+	+	NA	+	+ OA

10. Which of the following illustrates receiving cash as an advance payment for future services?

which of the following mustrates receiving each as an advance payment for ratare service						_			
	Balance Sheet				Inco	me Stat	Statement of		
	Assets	= Liab	+ Equity		Rev	Exp.	= Net Inc.	Cash Flow	
a.	+	NA	+		NA	NA	NA	NA	
b.	+	+	NA		+	NA	+	NA	
c.	+	+	NA		NA	NA	NA	+ OA	
d.	+	NA	+		+	NA	+	+ OA	

Quiz Answers

Question	Answer
1	D
2	D
3	D
<u>4</u> 5	В
5	В
6	В
7	С
8	Α
9	В
10	С

Summary Outline of a Lesson Plan for Chapter 2

- I. Use Demonstration Problem 2-1 to define and illustrate the concept of accrual accounting. This problem includes both an accrual (part A) and a deferral (part B) example.
- II. Use separate examples to further illustrate accrual and deferral concepts.
- III. Use Demonstration Problem 2-2 as a comprehensive summary problem. Explain the first cycle to the class and use the second cycle as an in-class assignment. Allot one hour for this assignment. Have slower students finish the problem as homework. Use parallel problem 2-38 in the textbook as a homework assignment.
- **IV.** Time considerations and homework assignments. Demonstration Problems 2-1 and 2-2 require approximately one hour of class time. Consider assigning exercises 2-11, 2-15, 2-18, 2-21, and Problem 2-28 from the textbook as homework.
- V. Use a financial statements model to highlight the differences between accrual and cash basis accounting.
- VI. Hand out official answers to the Demonstration Problems worked in class.