Stude	nt n	ame:	
	mpl	LE CHOICE - Choose the one alternative that letes the statement or answers the question. Sebani introduced a Greek-style yogurt in response	
	A) B) C) D)	an increased interest in Mediterranean culture. modern dairy-farming techniques. a reduced interest in health food. changing tastes of American consumers.	E) the marketability of kidfriendly foods.
2) its yog		m its inception, where did Chobani want to place	
chains	A)	in organic foods section of major grocery store	E) in independent organic cooperatives, farmer's markets, and
C 4	B)	in warehouse club stores like Sam's Club or	major organic grocery
Costco	C) D)	in the dairy case of major grocery store chains in mass merchandise stores like Target	stores like Whole Foods or Sprouts
3) Chobai		ich of the following marketing mix strategies has ed to sell its yogurt?	
to incre		priced the Chobani yogurt line below Dannon's market share sponsored U.S. Olympic and Paralympic teams offered sweeter products to increase sales over	D) introduced a new line of flavored coffee creamers E) stopped airing television ads in order to
compe	,	Yoplait	promote an active lifestyle
4)	Wh	ich statement about marketing is most accurate?	
	A)	Unless you take a marketing class, you will never	truly know anything about marketing.

- B) Marketing is nothing more than common sense.
- C) Marketing requires an innate sense of creativity; you either have it or you don't.
- D) You can call yourself a marketing expert only if you have sold something for a profit.
- E) You have significant marketing expertise since you make marketing-related decisions every day.
- 5) Elon Musk was involved in the inception of all of the following companies *except* which?
 - A) SpaceX
 - B) PayPal

- C) Tesla
- D) Facebook
- E) Neuralink

- 6) Marketing refers to the
- A) research and development of new products that existing customers want to purchase.
 - B) expansion of companies into other countries.
- C) process of identifying the best local plants to serve particular geographic markets.
- D) activity involved in getting a product or service from the manufacturer to the ultimate consumers and organizational buyers.
- E) activity, set of institutions, and processes for creating, communicating, delivering, and exchanging offerings that have value for customers, clients, partners, and society at large.
- 7) The activity, set of institutions, and processes for creating, communicating, delivering, and exchanging offerings that have value for customers, clients, partners, and
- society at large is referred to as

- A) manufacturing.
- B) advertising.

- C) marketing.
- D) selling.
- E) promotion.

- 8) All of the following are true about marketing *except*
 - A) Marketing is a broader activity than advertising.
- B) Marketing stresses the importance of delivering genuine benefits in the offerings of goods, services, and ideas sold to customers.
- C) Successful marketing usually results in one "winner" and one or more "losers."
- 9) What do an organization's stockholders, its suppliers, its employees, its customers, and society at large all share
- A) All should benefit from the marketing of an organization's offering.
- B) Everyone has a say in the ultimate design of a product.
- C) Everyone is legally culpable if something goes wrong with a product.
 - D) All have to make some type of direct financial
- **10)** Mizuno designs and sells high-quality baseball gloves. Who likely benefits from the firm's marketing activities for its gloves?
- A) a baseball or softball player who purchases a new Mizuno glove
- B) the Dick's Sporting Goods salesperson who sells a customer a Mizuno glove
 - C) the supplier who provided the leather to Mizuno
 - D) the shareholders of Mizuno, the company that

which?

- D) When an organization engages in marketing, it should also create value for its partners and society.
- E) Marketing is a broader activity than personal selling.

what have in common with regard to an organization?

investment in the organization so it can profitably sell its products.

E) All use the products and/or services marketed by the organization.

designs and manufactures the gloves

- E) All stakeholders, even society at large
- 11) To serve both buyers and sellers,

marketing seeks to and satisfy the needs and		
wants of prospective customers.		
A) change B) circumvent	C) D) E)	deny discover measure
12) To serve both buyers and sellers, marketing seeks to discover and the needs and wants of prospective customers.		
A) changeB) satisfy	C) D) E)	circumvent align preserve
13) Whether an individual is considering a purchase for personal or household use, or an organization is buying for its own use or for resale, the individual or organization would be considered		
A) a prospective customer.B) a dual-purpose marketing decision maker.C) a potential distributor.	buyer. E)	an informed an end user.
14) A student wants to buy a smartphone so she can share pictures with her friends. An insurance claims adjuster wants to buy a smartphone to document accidents (take pictures, write a report, etc.). If they both purchase the same model smartphone, such as an Apple iPhone, which statement is most accurate?		
A) The adjuster is a prospective customer because	B) adjuster and	Both the d the student are

prospective customers

because, in their own way, they both benefit from the

the smartphone will be used for work; the student is only a

entertainment.

secondary user since the purpose of the smartphone is just for

smartphone.

- C) Neither the adjuster nor the student is a prospective customer since the company will pay for the adjuster's smartphone and the student's parents will pay for hers.
- D) The student is the prospective customer since there are more students buying smartphones for personal use than there are insurance adjusters buying smartphones for business use.
- 15) The PAL-V Liberty is a two-seat, gas-powered gyrocopter with a flying range of about 250 miles at maximum weight. In car mode, the three-wheeled vehicle can hit 100 mph. Its maker is seeking safety certification in Europe, and 90 initial production models are now for sale
- A) students who attend college at least 500 miles away from home.
 - B) retired seniors receiving Social Security.
 - C) executives for whom time is extremely important.
- 16) In marketing, the idea of exchange refers to the
- A) negotiation phase between the manufacturer and the seller.
- B) financial remuneration (monetary payment) for a product or service.
- C) trade of things of value between buyer and seller so that each is better off after the trade.
 - D) bartering of products and services between
- 17) The trade of things of value between buyer and seller so that each is better off after the trade is referred to as

E) Only a person who has bought a smartphone previously is a prospective customer because only previous owners of smartphones benefit from buying new ones.

starting at \$399,000. The most likely prospective customers for this flying car would include

- D) teens who like to try new things.
- E) families in need of a second vehicle.

nongovernmental organizations or individuals.

E) practice of swapping products and services for other products and services rather than for money.

A) financial

remuneration.

- B) exchange.
- C) countertrade.

- D) barter.
- E) marketing.

18) The American Red Cross creates advertisements to encourage people to donate blood. After viewing one, Amanda Cho decided to donate a pint of blood. After she did, Amanda Cho felt happy that she had performed a good deed.

Did an exchange occur in a marketing sense?

- A) Yes, because the blood was donated to the Red Cross based on an advertisement, a marketing activity.
- B) Yes, because the donated blood was exchanged for a feeling of satisfaction.
- C) No, because the Red Cross is a nonprofit organization.

- D) No, because no money changed hands.
- E) No, because the Red Cross, a service organization, did not provide Amanda Cho with a product.
- 19) A local college of business offers an outstanding graduate business school education program. Maria pays the tuition to attend and earns her MBA with a concentration in marketing management. Upon graduating, she is offered a high-paying, fulfilling position. Was this a marketing exchange?
- A) No, because the university earned a profit from Maria's tuition.
- B) No, because money was exchanged in the form of tuition and Maria's income will come from her employer, not the graduate school.
- C) No, because the school did not provide Maria with a tangible product, only the potential of an education.
 - D) Yes, because the university promised Maria she

- would graduate on time, and she did.
- E) Yes, because paying tuition was exchanged for knowledge that directly led to Maria's high-paying, fulfilling new job.

20) A typical marketing department both shapes andits relationship with internal and external groups.

	A) B)	is shaped by organizes	C) D) E)	directs determines dominates
21) organ	izatic	responsible for establishing the on's mission and objectives.		
018411		no mission and cojecu esi		
	A) B)	Marketers are Suppliers are	D) manageme E)	Senior nt is Shareholders
	C)	Customers are	are	
	on co	e challenge faced by organizations is the need to onsumer needs while also the interests of ther people, groups, and forces that interact to	shape the nactions.	eature of its
	A) B)	resisting balancing	C) D) E)	developing guaranteeing minimizing
23) accur		ich statement about marketing activities is most		
	A)	Marketing is affected by society but rarely, if	research.	gorous market
ever,	affect B)	s society as a whole. The marketing department both shapes and is	E)	Marketing is developing the
	D)	The marketing department both shapes and is	essemiany	acveroping me

right product and

convincing potential

it, not just "want" it.

customers that they "need"

shaped by its relationship with internal and external groups.

the marketing department; other departments are involved

activities as long as a firm closely monitors its environment

only if there is an emergency (such as a product recall).

C) Marketing activities are the sole responsibility of

D) Environmental forces do not affect marketing

· ·	of the following are departments within a typical on <i>except</i> which?		
A) B) C)	finance manufacturing information systems	D) resources E)	human
_	e department of an organization is e for facilitating relationships, partnerships, and with the organization's customers, shareholders,	suppliers, a organizatio	
A) B) C)	purchasing marketing human resources	D) E) systems	accounting information
· ·	e marketing department of an organization is e for facilitating		
organizatio organizatio B) manufactu	healthy competition with other product rers. financial contracts with banks and other lending	products the markets. E) coordination	alliances with noncompetitive at target similar the on between the partments within irm.
27) Wl accurate?	nich statement about marketing departments is most		
business o B)	The marketing department typically works as an nt unit, mostly interacting with other parts of the nly to direct product promotion. The marketing department should suggest where ald invest its money based on its knowledge of the	forces. C) department	environmental The marketing is only for two of the

market product	D) The marketing department is only responsible for research, supervision of product development, and promotion. E) The marketing department must work closely	with other departments and employees to help provide products that satisfy customers.	
affect a	All of the following are environmental forces that n organization <i>except</i> which? A) economic B) managerial	C) socialD) regulatoryE) technological	
force?	Which of the following is <i>not</i> an environmental A) economic B) regulatory	C) socialD) commercialE) technological	
ever, af	A) Marketing is affected by society but rarely, if fects society as a whole. B) The marketing department works closely with epartments and employees to implement marketing	activities as long as a firm closely monitors its environment through rigorous market research. E) Marketing directs the activities of all other departments in a business.	
only if	there is an emergency (such as a product recall). D) Environmental forces do not affect marketing		

All of the following are factors required for marketing to occur except which?

31)

- A) a desire and ability on the part of two or more parties (individuals or organizations) to be satisfied
- B) something to exchange between two or more parties (individuals or organizations)
- C) two or more parties (individuals or organizations) with the same wants
 - D) two or more parties (individuals or organizations)

with unsatisfied needs

E) a way for the parties (individuals or organizations) to communicate

- **32)** Which factor is required for marketing to occur?
 - A) a healthy competitive environment
- B) an affordable and actionable advertising campaign
 - C) a sense of social responsibility

- D) an ability to see hidden potential within an environmental force
- E) something to exchange

- **33)** Which conditions are necessary for marketing to occur?
- A) a changing environment, a method of assessing needs, a way to communicate, and an exchange location
- B) parties with cash or credit, a product, a reasonable price, and a place to make an exchange
- C) a quality product, a fair price, a clever method of promotion, and a place where a customer can buy the product
- D) two or more parties with unsatisfied needs, a desire and an ability to satisfy them, a way to communicate,
- 34) For marketing to occur, there must be two or more parties involved. Dr. Pepper Snapple Group distributes Country Time lemonade in cans through supermarkets at a price comparable to that of soft drinks. The most likely "second" party needed for marketing to occur would be

and something to exchange

E) an ability to see a trend within an environmental force, a product, and an affordable and actionable advertising campaign

- A) people who are nostalgic about childhood lemonade stands they had during hot summers.
- B) people with a desire for a cool beverage other than soda or water.
- C) product demonstrators who offer samples of Country Time lemonade to shoppers at local supermarkets.
- **35)** A business student is preparing for the Graduate Management Admission Test (GMAT) so he can get into a good graduate business school. He knows that any money he spends on a tutor will be worthwhile if he can improve his scores. He's heard that there is a great tutor in his local
 - A) two or more parties have satisfied needs.
- B) there is no desire on the part of either party to satisfy its needs.
- C) both parties are not aware that a need for tutoring exists.
 - D) there is no way for each party to communicate
- **36)** A student would like to buy a crossover SUV from a local dealer, but she thinks the payments will be too high.
 - A) two or more parties have unsatisfied needs.
- B) there is no desire on the part of either party to satisfy its needs.
- C) one of the involved parties does not have the ability to satisfy its needs.
 - D) there is no way for each party to communicate
- 37) Lou has a medical condition that interferes with restful sleep. Though he has been to the doctor frequently about the issue, no treatments or medications are available that would

- D) a local distributor of alcoholic beverages.
- E) a nutritionist promoting the health benefits of adequate hydration.

community but has no idea who she is. Marketing does not occur in this situation because

with one another.

E) there has been no assessment of consumer wants and needs.

Marketing does not occur in this situation because

with one another.

E) there has been no assessment of consumer wants and needs.

be helpful to him. Here, no marketing occurs because

- A) the doctor does not have unsatisfied needs.
- B) the doctor cannot offer a viable product for exchange.
- C) marketing is illegal in the pharmaceutical industry.
- 38) A local candidate running for office would very much

like to have your vote. She promises that she will "make the

country better." Because all candidates for public office say

this, you doubt you'll see real results and decide not to vote

- A) marketing doesn't apply to the voting process.
- B) the desire and ability to satisfy needs is missing.
- C) there is no direct way for the parties to communicate.
- 39) The Arizona Biltmore in Phoenix is a resort hotel located less than a mile from the Biltmore Fashion Park, a large upscale shopping mall. The hotel wants to promote its proximity to the shopping center as well as its many other amenities to convention-goers from other states. Which marketing action would most likely help the Arizona Biltmore
- A) Place an ad in the in-flight magazines of all the major airlines targeting business/first-class fliers.
 - B) Send a mass mailing to all local businesses.
- C) Set up information kiosks at several locations within the Biltmore Fashion Park.
 - D) Offer free made-to-order breakfasts for guests
- **40)** A farmhand would like to buy a moped scooter to commute to his job at a nearby ranch. He doesn't know how to find a dealer though, and he doesn't have Internet access.

- D) the doctor and patient are unable to communicate.
- E) Lou is unable to afford his medications.

for her. Marketing will not occur in this situation because

- D) something to exchange is missing.
- E) there is only one party involved in this situation.

communicate with potential convention attendees?

staying at the hotel on business.

E) Offer special discount rates to guests coming from the East Coast.

Which reason explains why marketing fails to occur here?

- A) There are no parties with unsatisfied needs.
- B) A desire to satisfy a need is missing.
- C) No assessments of consumer wants and needs have been made.
- D) There is no way for the parties involved to communicate.
- E) The ability to satisfy a need is missing.
- 41) Suppose you want a snack after taking this exam. Domino's is located across the street from your College of Business classroom. Unfortunately, you forgot your wallet in the haste of getting to class on time to take the test. Therefore, you have no means to pay for the pizza. What explains why

marketing fails to occur between you and Domino's?

- A) There is only one party with unsatisfied needs.
- B) The ability to satisfy a need is missing.
- C) A desire to satisfy a need is missing.
- D) No assessments of consumer wants and needs

have been made.

E) There is no way for the parties involved to communicate.

- **42)** Randall receives a coupon on his iPhone advising him about the location of a Taco Bell store. This is an example of
- which requirement for marketing to occur?

- A) demonstrating an unmet need
- B) discovering a consumer need
- C) a foundation for brand loyalty

- D) a way for parties to communicate
- E) practicing ethics and sustainability
- 43) Conducting marketing research is an excellent way to address the first objective in marketing, which is to discover consumers'
- D) characteristics

- A) diversity of opinion, to create persuasive advertising messages.
- B) income, to determine the most lucrative price point for a product.
 - C) lifetime value of an offering to the organization.

that would be useful to identify market segments.

E) needs, to create products that could satisfy them.

A) B) C) Ps of the 1 D)	conducting effective marketing research. balancing the marketing mix elements—the four marketing program.	buyers. E) products an competitors	copying the ad services of s.
45) Cr	owdsourcing has been an important method of		
identifyin	g consumer needs for which of these products?		
A) B) C)	Pepsi True	D) E)	Google Glass ZipCar
46) St	udies of new product launches indicate that about percent of the products fail.		
		C)	67
A)	33	D)	75
B)	40	E)	90
*	avoid new-product failure, new-product expert McMath suggests		
		comes to th	ose who can
A)		•	ne competition."
	a new product.		releasing
	building a hierarchical organizational structure so people have a chance to spot product problems.		Perent versions roduct at the
mai more	people have a chance to spot product problems.	or a new pr	oduci ai ille

Marketers often discover consumer needs by

44)

the past.

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same time to see which

one is most successful.

C) focusing on customer benefits and learning from

D) increasing the marketing budget, since "success

- **48)** If you followed the suggestions of Robert M. McMath, which of the following provides the best advice for a marketer for Colgate, when launching a new version of the toothpaste?
- A) Anticipate the future five years out in terms of product form, ingredients, and packaging—to invent the "toothpaste of tomorrow!"
- B) Give the product a mysterious name that is unrelated to the product's benefits but instead provokes consumer curiosity.
- C) Initiate a Facebook campaign against beverages sweetened with high fructose corn syrup, which can
- **49)** A factor that might doom a product in the marketplace is referred to as
 - A) an albatross.
 - B) a land mine.
 - C) a pitfall.
- 50) In product development, showstoppers refer to
- A) creative or innovative members of a marketing team.
- B) unexpected alternative uses for a product that result in a sudden increase in sales.
- C) factors that might doom a product in the marketplace.
 - D) a sudden loss of financial backing even though
- 51) Concerns about privacy might have been a reason for lackluster sales of which of these products?

contribute to tooth decay.

- D) Create unusual packaging that has special shelving requirements.
- E) Study past toothpaste product failures and learn from them.

- D) a showstopper.
 - E) a wild card.

the item is in production.

E) a situation when a competitor's product suddenly beats a firm's new product to the marketplace.

\mathbf{A}	Amazon Prime	subscriptio	ns
B)	Google Glass	E)	AirBnB
C)	Apple Newton MessagePad	rentals	
effect in 2	ith new Nutrition Fact label requirements taking 020, Coca-Cola is testing Coca-Cola Stevia which reetened only with the natural ingredient stevia. A	-	nowstopper for t is likely to be
		D)	
A)	a lack of advertising on television.	cannibaliza	tion of the
B)	1		existing sodas.
bitter after			pressure from
C)	a lower profit margin due to the added costs of ingredients.	the cane su industries.	gar and corn
-	occurs when a person feels deprived of essities such as food, clothing, and shelter.		
	, 2,	~\	
A >	4in.	C)	utility
A) B)		D) E)	want craving
D)	need	L)	craving
,	want is that is shaped by a person's e, culture, and personality.		
		C)	a utility
A)	a desire	D)	a demand
B)	a need	E)	an option
*	need that has been shaped by a person's knowledge, and personality results in a		

D) YoYo car

B)	want.	E)	preference.
e, ba			
A) B)	preference. need.	C) D) E)	utility. perception. expression.
A n	eed refers to a		
B) C)	sense of urgency, which causes a person to take feeling that is shaped by a person's knowledge,	be required E) deprivation	feeling of a of basic such as food,
		D) E)	a sales tax a jacket
	_	A)	Needs are far
	Stevense, banger A) A) A) A notation B) C) e, or j D) All es that A) B) C) Wh	Steve wants to eat a Cool Mint Chocolate Clif Bar se, based on his past experience, he knows it will satisfy neger A) preference. B) need. A need refers to a A) sense of personal inadequacy based upon ations by others around you. B) sense of urgency, which causes a person to take C) feeling that is shaped by a person's knowledge, e, or personality. D) feeling of vague lacking, but not fully All of the following are examples of products or es that satisfy a consumer need except which? A) a pair of socks B) an apple	Steve wants to eat a Cool Mint Chocolate Clif Bar ie, based on his past experience, he knows it will satisfy nger C) A) preference. B) need. A need refers to a A) sense of personal inadequacy based upon ations by others around you. B) sense of urgency, which causes a person to take C) feeling that is shaped by a person's knowledge, c, or personality. D) feeling of vague lacking, but not fully All of the following are examples of products or es that satisfy a consumer need except which? A) a pair of socks B) an apple C) a student dormitory Which statement best distinguishes between consumer and wants?

A) standard.

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C) utility.

D) demand.

18

more influential than wants with respect to marketing decision making.

- B) Wants affect marketing decisions primarily for planned purchases while needs affect marketing decisions primarily for impulse purchases.
- C) Wants occur when a person feels deprived of luxury items while needs are solely possessions required to maintain relationships.
- D) Needs and wants are psychologically the same, but needs are those that a consumer can be guaranteed to

satisfy.

E) Needs occur when a person feels deprived of basic necessities such as food, clothing, and shelter while wants are determined by a person's knowledge, culture, or personality.

60) A want refers to a

- A) sense of personal inadequacy based upon observations by others around you.
- B) powerful desire that causes a person to take action.
- C) need that is shaped by a person's knowledge, culture, or personality.
 - D) feeling of being deprived of something, but not

fully understanding what it may be.

E) feeling of deprivation of basic necessities such as food, clothing, and shelter.

61) A television advertisement shows several teenagers searching through the pantry for something to satisfy their hunger. The pantry offers the teenagers many alternatives—cereal, chips, cookies, and some Cool Mint Chocolate Clif Bars. The ad, which shows the teens happily selecting the Clif Bars, appeals to the consumers' _____ for sustenance to

satisfy their hunger and attempts to shape their _____ for the advertised product.

- A) needs; wants
- B) requirements; needs
- C) wants; preferences

D) demands; needs

E) preferences; enthusiasm

62) In a marketing context, a market refers to

- A) people with a similar want for a particular product or service.
- B) people with both the desire and ability to buy a specific offering.
- C) the central location for all buying and selling of products and services.
- D) an open space or covered building where vendors convene to sell their offerings.
- E) the free operation of supply and demand.

- **63)** People with both the desire and ability to buy a specific offering are referred to as
 - A) shoppers.
 - B) a customer base.
 - C) a market.

- D) qualified prospects.
 - E) candidates.

- 64) All markets ultimately are composed of
 - A) people.
 - B) brands.

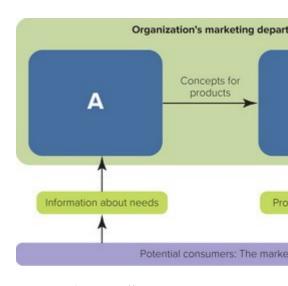
- C) products.
- D) organizations.
- E) locations.

- 65) The best description of the market for cosmetic dentistry, where costs can be as much as \$15,000 for teeth
- A) toddlers with crooked baby teeth, when crooked teeth run in the family.
- B) all former smokers who have been smoke-free for at least one year.
- C) anyone who has the time, the money, and the desire to undergo the procedures.

straightening and whitening, is

- D) anyone who has dental insurance.
- E) adults who want to make a good first impression for an event.

66)



- A) decisions by management; purchases by customers
 - B) employees efforts; stakeholder rewards
 - C) sales department; manufacturing department
- D) suppliers; distributors
- E) discovering consumer needs; satisfying consumer needs

- 67) Discovering consumer needs leads directly to
 - A) purchases by customers.
 - B) stakeholder rewards.
 - C) sales and manufacturing department outcomes.
- D) supplier and distributor outcomes.
- E) concepts for new products.

- **68)** Satisfying consumer needs is accomplished by
- A) designing successfully implementing a marketing program.
 - B) conducting marketing research.
 - C) discovering consumer needs.

- D) developing a distribution strategy.
- E) identifying target markets.

69) Product, price, promotion, and place are all components of

- A) the firm's required ongoing activities.
- B) the marketing mix.
- C) factors used to examine competitors' products.
- D) the cluster of benefits that an organization develops to satisfy consumers' needs.

E) people with both the desire and the ability to buy a specific offering.

70) A target market is defined as

- A) customers who have already purchased a firm's product at least once, have been satisfied, and are likely to be repeat purchasers.
- B) both existing and potential customers who have used a competitor's product, are dissatisfied, and who now seek a different product or service to satisfy their needs.
- C) a specific group of current consumers toward which an organization directs its advertising.
 - D) existing or potential consumers who are seeking
- 71) One or more specific groups of potential consumers referred to a toward which an organization directs its marketing program is market.
 - A) mass
 - B) base
- 72) Kraft produces Lunchables, a prepackaged meal usually consisting of several crackers, small slices of meat, and small slices of cheese. Other items in the product line contain small bottles of Chiquita Strawberry Banana Fruit smoothie, Capri-Sun juice, or Kool-Aid. The box is bright
- A) parents with school-age children who pack a simple healthy lunch for them.
 - B) businesspeople looking for a satisfying breakfast

a product for which there are no current substitutes.

E) one or more specific groups of potential consumers toward which an organization directs its marketing program.

referred to as a _____ market.

- C) potential
- D) target
- E) promotional

yellow and the quantity of food contained within it is small. The target market for Kraft Lunchables is most likely

at the office.

- C) business travelers on the run.
 - D) teenagers who

have missed a meal for after-school activities.

- E) baby boomers who are trying to lose weight.
- 73) Which people would most likely be the best target market for tickets to the home games of the Indianapolis Colts professional football team?
 - A) all people with an interest in professional football
- B) all people in the Midwest who have an interest in sports
- C) all men who played on a varsity football team in high school
- D) all people in the Indianapolis and surrounding areas interested in football
- E) all people in Indiana who watch football on TV
- 74) Which group would be the *least* likely target market for a company producing canned food in single-serving sizes?
 - A) single adults
 - B) school kitchens
 - C) campers

- D) senior citizens
- E) vending machine owners
- 75) TUMI brand briefcases are very expensive, high-end briefcases that are generally sold in specialty luggage shops. Which group of people would be the most likely target market for TUMI briefcases?
 - A) police officers
 - B) executives
 - C) construction workers

- D) massage therapists
 - E) students
- **76)** The United States Army was both praised and

criticized for its use of a popular video game, America's Army, which was designed to reach potential recruits. The game's creator, Colonel Casey Wardynski, wanted to provide a sense of the training and teamwork one could find in the Army's military environment. The game was designed for

"boys 14 years or older," which represent the Army's

- A) mass market.
- B) actual recruits.
- C) restricted market.

- D) target market.
- E) untapped market.
- 77) A local university offers business courses for a target market of people who currently work and want to take refresher courses for certification in their business field (marketing, accounting, etc.). What would be the most effective way to communicate with the target market, bearing

in mind that communication must be both effective and economical?

- A) Put announcements on campus bulletin boards.
- B) Distribute promotional materials during classes.
- C) Advertise on national television.
- D) Advertise on local hip-hop radio shows.

E) Advertise on LinkedIn, a social media network for professionals.

- **78)** The marketing manager's controllable factors—product, price, promotion, and place—that can be used to
 - A) the marketing concept.
 - B) the marketing mix.
 - C) the marketing program.

- solve a marketing problem are referred to as
- D) environmental forces.
- E) the marketing toolbox.

- 79) The marketing mix refers to
- A) the selection of product benefits and attributes that are to be added to or subtracted from a given product to create variations within a product line.
 - B) the specific ratio within a budget that divides

resources between advertising, sales promotion, and personal selling.

C) the marketing

manager's controllable factors—product, price, promotion, technological, competitive, and place—that can be used to solve a marketing problem. and regulatory—that D) the allocation of resources within a firm toward impact the marketing decisions for a particular individual marketing programs. E) the environmental forces—social, economic, product at any given time. 80) What would a marketer use as a synonym for the marketing mix? D) marketing management factors A) the four Ps of marketing B) environmental forces E) C) macromarketing forces micromarketing factors 81) The four Ps of the marketing mix are E) prediction, production, packaging, and priorities, personnel, placement, and profits. prediction, production, price, and promotion. persuasion. product, price, production, and place. D) product, price, promotion, and place. **82)** All of the following constitute the four Ps of the marketing mix except which? C) price A) promotion D) place B) profitability E) product 83) The four Ps are commonly known as

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A) the environmental or uncontrollable forces.B) the environmental or controllable factors.C) the marketing mix or controllable factors.

D) the marketing

mix or uncontrollable forces.

E) environmental factors, both controllable and uncontrollable.

84) The marketing mix elements are called because they are the responsibility of the marketing		department in an organization.		
E	A) administrative forces B) profitability keys C) stakeholder value generators	segmen	D) nts E)	target market controllable
name for The mix shipping mouth ar	Takubowski Farms Gourmet Bread Base is the brand of a mix designed for use in bread making machines. The ses are sold in 2-pound canisters for \$14.99 plus of the product through word of the demonstrations the company's gives to groups in Wisconsin, where she lives. The	-	the	e only available mail. This is a of the
E	A) action plan. B) market segmentation strategy. C) mission statement.	mix.	D) E)	marketing target market.
-	The element of the marketing mix that describes a rvice, or idea to satisfy consumers' needs is known as			
E	A) the product. B) the industry. C) promotion.	distribu	E)	the place or . a market
Foods re	The owners of Old School Brand Authentic Antique esearched Civil War records to come up with recipes the old-fashioned cookies the company produces and	represe	nt w	ne cookies hich part of the marketing mix?
	A) process B) price		C) D)	product place

E) people

88) is exch		element of the marketing mix that describes what d for a product is known as		
	A) B) C)	a product. the price. promotion.	D) distribution E)	the place or i. profit.
89) the Ma		ch element of the marketing mix is affected when in Oriental hotel in New York increases its	weekend ra	tes to \$795 per
	A) B)	product price	C) D) E)	promotion place production
90) an art §		element of the marketing mix demonstrated when y suggests a \$2 donation at the door is		
	A) B)	philanthropy. place.	C) D) E)	product. promotion. price.
	unity	attend a winter concert presented by the chorus, every attendee was asked to donate one toy at the concert hall door. The donation is most	closely rela	element of the
	A) B)	product philanthropy	C) D) E)	price place promotion

The element of the marketing mix that describes a

means of communication between the seller and buyer is

92)

known as

	A)	a product.	D) distribution	the place or
	B) C)	promotion. the price.	E)	advertising.
for the	resea heri	e owners of Old School Brand Authentic Antique arched Civil War records to come up with recipes tage products they market. An offer to be featured ming edition of <i>Taste of Home</i> magazine would be	considered o marketing	element of the
	A) B)	product price	C) D) E)	production promotion place
94) demoi		element of the marketing mix is ed when a company runs a commercial on Hulu.		
	A) B)	product price	C) D) E)	promotion place process
95) this ta mix.		en a company uses advertising on Instagram, is s part of the element of the marketing		
	A) B)	product price	C) D) E)	promotion place process
96) means	s of g	element of the marketing mix that describes a etting the product to the consumer is known as	C)	promotion.
	A) B)	a product. the price.		

- D) the place.
- E) the process.

97) demon		element of the marketing mix is ed when Amazon delivers packages to a customer's	front porch Postal Serv	via the U.S.
	A) B)	place product	C) D) E)	price promotion procurement
98) machin		ability to buy an energy drink from a vending monstrates which element of the marketing mix?		
	A) B)	product price	C) D) E)	promotion place process
99) involvi		uncontrollable forces in a marketing decision ocial, economic, technological, competitive, and	regulatory f	
	A) B) C)	the Five Fs of marketing. environmental forces. business conditions.	D) ecosystem. E) sphere.	a marketing the business
100) force?		ich of the following is <i>not</i> an environmental		
	A) B)	technological regulatory	C) D) E)	administrative competitive economic
101)	In n	narketing, environmental forces refer to	A)	the internal

strengths of a company that enable the firm to remain competitive.

- B) the marketing manager's uncontrollable factors—product, price, promotion, and place—that can be used to solve marketing problems.
- C) the unpredictable or uncontrollable availability of natural resources that can enhance or restrain a company's growth.
- D) the marketing manager's uncontrollable forces in a marketing decision involving social, economic,
- **102)** The five major environmental forces affecting marketing decisions are
- A) climate change, natural resources, pollution, natural disasters, and global conflict.
- B) social, technological, economic, competitive, and regulatory.
- C) corporate ownership, internal management, supplier partnerships, strategic alliances, and customer relationships.
- **103)** Which statement about environmental forces is most accurate?
- A) Environmental forces are almost always controllable if the marketing department correctly scans them.
- B) An organization that incorporates the marketing concept can exert just as much influence on environmental forces as they can exert on that organization.
- C) Environmental forces consistently result in negative outcomes for an organization.

- technological, competitive, and regulatory forces.
- E) the marketing manager's controllable forces in a marketing decision involving social, economic, technological, competitive, and regulatory forces.

- D) product, price, promotion, place, and people.
- E) ethics, sustainability, cultural awareness, diversity, and values.

- D) Some environmental forces can actually enhance a firm's marketing opportunities.
- E) Environmental forces can almost always be predicted.

- A) Several states have legislation that requires people transporting children to use age- and height-appropriate car seats.
- B) A direct sales cosmetic company has more than 200,000 independent dealers who market its entire product line.
 - C) A car battery comes with a lifetime guarantee.
- 105) The unique combination of benefits received by targeted buyers that includes quality, convenience, on-time delivery, and before- and after-sale service at a specific price is called
 - A) customer value.
 - B) target marketing.
 - C) benefit proposition.
- 106) Customer value refers to
- A) the need of a customer to receive the highest-quality product at the lowest possible price.
- B) the least expensive product that will provide customers with most of the basic benefits.
- C) a statement that, before product development begins, identifies a well-defined target market; specific customers' needs, wants, and preferences; and what the product will be and do to satisfy consumers.
- D) the unique combination of benefits received by targeted buyers that includes quality, convenience, on-time
- **107)** Which statement about customer value is most accurate?

- D) An automobile dealer offers a \$500 rebate during the month of July.
- E) A major bottler offers a 10-cent refund on returnable bottles.

- D) value-based marketing.
- E) a customer value proposition.

delivery, and both beforesale and after-sale service at a specific price.

E) the cluster of benefits that an organization promises customers to satisfy their needs.

		111)	Those who have	
B) C)	price.		E)	availability.
A)	assortment.	service		., ,
			D)	customer
likely focus	sing on providing its customers with the best			
,	bank is known for delivering customer value focus on taking great care of customers, it is most			
110) If o	hank is known for daliyaring austamar value			
C)	price.			
B) C)	products. price.		E)	availability.
A)	branding.	service		41 4 44°.
			D)	customer
customers with the best				
109) According to the text, Starbucks provides its				
,				
C)	customer service.			
A) B)	experience. products/services.		E)	price.
			D)	availability.
offering co	nsumers the best			
•	cording to the text, Target has been successful by			
D)	It is impossible to place a dollar value on a loyal,			
	by being all things to all consumers.			
•	Research suggests that firms can be most			
remain loys		with th		Ciationships
B)	Loyal customers are less profitable to firms in the nee they expect lower prices over time in order to	-		ns can build elationships
the price.		-		e for targeted
A)	Target customers assess customer, regardless of			By providing
		satisfied customer.		

flown on Singapore Air

have experienced firsthand the great food that is served during the flight, the friendliness of the flight attendants, and the comfortable seating. Singapore Air creates customer value by providing its customers with

- A) the best airport experience.
- B) the most convenient flight schedules.
- C) the best price for the distance traveled.

- D) the best inflight service.
- E) the greatest sense of personal safety.

112) Relationship marketing refers to

- A) the selection and the assignment of a firm's personnel for a specific product or product line to a group of current or prospective customers.
- B) the belief that it is easier and less expensive to find new customers than to retain old ones.
- C) the linking of the organization to its individual customers, employees, suppliers, and other partners for their mutual long-term benefits.
- D) the process of identifying prospective buyers, understanding them intimately, and developing favorable

- long-term perceptions of the organization and its offerings so that buyers will choose them in the marketplace.
- E) exclusive legally binding contractual agreements between retailers and customers in order to create enhanced value for each party.
- 113) The linking of the organization to its individual customers, employees, suppliers, and other partners for their
 - A) relationship marketing.
 - B) exclusive dealing.
 - C) loyalty marketing.

- mutual long-term benefit is referred to as
- D) customer relationship management.
- E) symbiotic marketing.
- 114) Which statement about relationship marketing is most accurate?
 - A) Relationship marketing has a short-term focus:

increasing profits for the firm.

- B) Relationship marketing prevents the need to offer unique value to customers.
- C) Relationship marketing provides benefits for both customers and the organization.
- D) Very few companies today are engaged in relationship marketing.
- 115) In the performing arts world, Tessitura uses box office technology to track every patron transaction, including ticket purchases, fund-raising, volunteering, and gift shop purchases, in one database. The information can help symphonies, operas, and theaters develop customer profiles to
 - A) market aggregation.
 - B) relationship marketing.
 - C) societal marketing.
- 116) Publix Supermarkets and The Little Clinic signed an exclusive agreement, placing small walk-in health clinics inside selected stores. Publix customers can have simple medical needs addressed in a convenient and familiar environment seven days a week and pick up their
 - A) supplier management.
 - B) customer valuation.
 - C) societal marketing.

E) The Internet almost always has a negative impact on a firm's personal relationships with customers.

tailor sales messages to specific individuals. Tessitura will allow arts groups to engage in

- D) market mining.
- E) mainstream marketing.

prescriptions from the pharmacy without leaving the store. This is an example of

- D) market aggregation.
- E) relationship marketing.
- 117) A business traveler joined the Starwood Preferred Guest Program in order to earn points each time he stayed overnight in a Westin or Sheraton hotel. Once he has accumulated

enough points, he can trade in his points for a free night's stay. As a member of this program, the traveler receives periodic updates on new hotels and learns of ways to earn

- A) relationship marketing.
- B) customer satisfaction promotion.
- C) customer segmentation.

additional points. The marketing term that best describes this scenario is

- D) customer valuation.
- E) supplier-consumer partnership.

118) A marketing program refers to

- A) a plan that integrates the marketing mix to provide a good, service, or idea to prospective buyers.
- B) the selection of product benefits and attributes that are added to or subtracted from a given product to create variations within a product line.
- C) the marketing manager's controllable factors—product, price, promotion, and place—that can be used to solve a marketing problem.
 - D) the specific ratio within a marketing budget that

119) A _____ is a plan that integrates the marketing mix to provide a good, service, or idea to prospective buyers.

- A) marketing strategy
- B) marketing program
- C) macromarketing tactic

120) After an assessment of needs, a marketing manager must translate ideas from consumers into concepts for products that a firm may develop. The concepts must then be converted into a tangible

A) mission statement.

divides resources between advertising, promotions, and personal selling.

E) the allocation of resources within a firm toward individual marketing mix elements.

D)
micromarketing tactic
E) customer
relationship profile

B) macromarketing agenda.

- C) micromarketing agenda.
- D) marketing program.

E) marketing concept.

121) Market segments refer to

- A) the relatively heterogeneous groups of prospective buyers that result from the market segmentation process.
- B) all buyers of a product or service who have previously purchased a particular firm's products or services and who intend to repeat that purchase sometime in the future.
- C) the smallest number of buyers that have similar needs but do not react similarly in a buying situation.
 - D) the relatively homogenous groups of prospective

- buyers that have common needs and will respond similarly to a marketing action.
- E) all potential buyers of a product or service who intend to purchase a firm's products or services but who have not yet done so.
- 122) In marketing, each _____ consists of people who are relatively similar to each other in terms of their consumption behavior.
 - A) market segment
 - B) demographic cluster
 - C) organizational buyer group

- D) ultimate consumer group
- E) qualified prospect group
- **123)** An inventor for 3M, David Windorski, and a team of four college students, questioned students about how they
- A) that Scotch tape had outgrown its usefulness to students.
- B) to make new products that were more environmentally friendly.
 - C) that the average backpack was already too heavy.
 - D) that it would be reasonable to put Post-it Flags

study. The students told the research team

together with a highlighter.

E) to determine the ratio of sales of 3M products to those of competitors' study aid products.

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- **124)** The purpose of the introduction of 3M Post-it Flag Highlighters was to
- A) stay ahead of trends and focus its marketing program on only one segment.
- B) stay ahead of trends and focus its marketing program on expanding distribution.
- C) increase production economies of scale by reducing manufacturing and marketing costs for Post-it Flags and Post-it Notes.
- **125)** Which statement about 3M's marketing program for Post-it Flag Highlighters and Post-it Flag Pens is most accurate?
- A) In his first attempt, David Windorski, a 3M inventor, designed the Post-it Flag Highlighter in exactly the right way to appeal to its target market.
- B) Paralegals were initially the intended target market for the Post-it Flag Highlighter.
- C) David Windorski, a 3M inventor, developed the Post-it Flag Pen for the office worker segment.
- D) The Post-it Flag Highlighter was not successful and was deleted from the Post-it Flag product line.
- **126)** The pricing strategy for 3M's Post-it Flag Highlighters was to
- A) match its principal competitors' highlighters' prices.
- B) charge a price that would be reasonable to the target customer segment and provide a profit to distributors and itself.
 - C) set an initially low price with the intent of

- D) preempt a competitive move by Sanford's Sharpie to introduce a similar product.
- E) help college students with their studying.

E) In development of the Post-it Flag Highlighter, David Windorski examined similar products of 3M's major competitors and simply made changes that would provide the "wow" factor.

bringing down the price even further later if sales were less than anticipated.

D) place the product in discount office supply retailers to make it easier to purchase.

- E) use the same pricing strategy as its 3M's Post-it Flag and Post-it Note offerings. The 3M Post-it Flag Highlighter and Pen marketing programs discussed in the text were designed for what primary objective? D) marketing 3M A) the initial launch of two new 3M products products to foreign specific promotions to be used for long-range markets strategies E) positioning the products relative to major C) segmenting the market into 12 specific target market segments competitors The place strategy in 3M's marketing program made it convenient for to buy Post-it Flag Highlighters and Post-it Flag Pens. D) college students and office A) external salespeople only B) college students only workers C) office workers only E) teachers only
- **129)** Based on the marketing program 3M developed for its Post-it Flag Highlighters and Post-it Flag Pens, one can conclude that
- A) the market segments for Post-it Flag Highlighters and Post-it Flag Pens are identical.
- B) the market segments for Post-it Flag Highlighters and Post-it Flag Pens are not realistic.
- C) the Post-it Flag Highlighters and Post-it Flag Pens are priced unreasonably for the target markets.
 - D) the prices for 3M's Post-it Flag Highlighters and

- Post-it Flag Pens are set to maximize 3M's profits, not
- E) the promotion strategy is designed to increase awareness among potential users.

its distributors' profits.

•	th respect to the history of American business, the era covered the early years of the United States up	
until the 19	1	
A) B) C)	sales marketing concept customer relationship	D) market orientation E) production
War, you t and gave it the right ar quickly as	rou wanted a new pair of shoes during the Civil raced the outline of your foot on a piece of paper to a shoemaker. There was no distinction between ad left foot because you wanted your shoes as possible, and the shoemaker knew that you would even if they just "sort of" fit. This is an example of	a transaction that would have occurred during the era in U.S. business history.
A) B) C)	marketing concept sales production	D) social entrepreneurship E) market orientation
	th respect to the history of American business, the era covered the years from the 1920s to the 1960s.	
A) B) C)	production sales marketing concept	D) customer relationship E) market orientation
could prod	e period of American business history when firms uce more goods than they could sell and the focus ing more salespeople to seek out new customers is	referred to as theera.
A)	sales	B) marketing concept

anythi produ produ	Shortly after World War II, John Jackson developed egan selling a machine lubricant that was superior to ng currently on the market. While demand kept up with etion at first, several strong competitors added new ets and he soon had to hire a sales force to sell excess et to manufacturing companies in the area. This is an	example of marketing behavior that would occur during the era of U.S. business history.
	A) marketing conceptB) productionC) goods	D) sales E) social entrepreneurship
alumi diffict	In the movie <i>Tin Men</i> , two rival salesmen engaged in a y of dishonest and unethical practices in order to sell num siding to homeowners in 1963. Their job was alt, in part, because the supply of aluminum siding used the demand for the product and competition was	intense. This situation is indicative of the era of U.S. business history.
	A) goodsB) salesC) production	D) market orientation E) societal marketing
busine	Imagine a confectionary company has introduced a utty candy bar during the 1930s (the sales era in U.S. ess history). Which statement would you <i>most likely</i> a management to make if sales of this new candy bar	were much lower than expected?
why p	A) "We'd better do some market testing to determine eople are dissatisfied." B) "Perhaps we should make candy bars with s."	C) "Let's put more aggressive salespeople in the field." D) "Let's lower the price and change the

E) market

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orientation

C) production

D) goods

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name."	E)	"Don't worry about it; we're the largest candy er in the area. Sooner or later they'll get hungry	enough that they'll come to us."	
137) was int		S. business history, the marketing concept era		
	A) B) C)	the mid-19 th century. the 1920s. the 1950s.	D) the mid-1980s. E) the early 21st century.	
138) strives		concept means that an organization tisfy consumer needs while achieving its goals.		
	A) B) C)	marketing sales production	D) societal benefit E) customer relationship	
139) accurat		ch statement about the marketing concept is most		
-	cultu B) nies a C)	The marketing concept can trace its roots to early re. The goal of the marketing concept is that both and consumers can satisfy their needs. In using the marketing concept, companies focus davertising. The marketing concept is most effective when	production is limited and the product will sell itself. E) All U.S. firms are now operating with a marketing concept philosophy.	
140) the nee		idea that an organization should strive to satisfy consumers while also trying to achieve the	organization's goals reflects the	

- A) concept of synergy.
- B) marketing concept.
- C) principle of customer relationship management.
- D) societal marketing concept.
- E) consumerism concept.

141) The marketing concept refers to

- A) the activity for creating, communicating, delivering, and exchanging offerings that benefit its customers, the organization, its stakeholders, and society at large.
- B) the belief that an organization should continuously collect information about customers' needs, share this information across departments, and use it to create customer value.
- C) the view that organizations should satisfy the needs of consumers in a way that provides for society's well-being.
- D) the process of identifying prospective buyers, understanding them intimately, and developing favorable

- long-term perceptions of the organization and its offerings so that buyers will choose them in the marketplace.
- E) the idea that an organization should strive to satisfy the needs of consumers while also trying to achieve the organization's goals.

- 142) Which term best describes the marketing concept?
 - A) consumer-oriented
 - B) production-oriented
 - C) sales-oriented

- D) society-oriented
- E) competition-oriented

143) In 1952, General Electric's annual report stated, "The concept introduces...marketing...at the beginning rather than the end of the production cycle and integrates marketing into each phase of the business." This is a brief statement of what has come to be known as the

	C) sales concept. D) marketing concept.	
Faceboo	Firms such as Southwest Airlines, Marriott, and ok have achieved great success by putting a huge to implementing the marketing concept, giving their	firms a orientation.
	A) production B) sales C) customer relationship	D) service E) market
often or acceptin effect o because	Some companies have very restrictive return policies ally accepting returns for store credit or even not ag them at all. Though these policies have a positive a sales figures, some customers end up frustrated they have legitimate reasons they wish to return adise. Very restrictive return policies are likely a mof	,
	A) the marketing concept. B) the customer profile concept. C) consumerism.	D) social entrepreneurship. E) cause marketing.
	On what does an organization with a market ion focus?	
environ using th	A) on continuously collecting information about the ment, keeping abreast of competitors' actions, and is information to create product innovation B) on prospective buyers, understanding them ely, and developing favorable long-term perceptions of	choose it in the marketplace. C) on satisfying

A) sustainability perspective.

B) age of consumerism.

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E) customer relationship management

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concept.

while also trying to achieve its goals.

- D) on satisfying the needs of consumers in a way that provides for society's well-being.
 - E) on continuously collecting information about

customers' needs, sharing this information across departments, and using it to create customer value.

147) An organization that focuses its efforts on continuously collecting information about customers' needs, sharing this information across departments, and using it to

create customer value is said to have a

- A) product orientation.
- B) macroeconomic orientation.
- C) market orientation.

- D) flexible orientation.
- E) societal marketing orientation.

- 148) With respect to the history of American business, today's firms operate in the ______ era as they must continuously seek to satisfy the high expectations of customers.
 - A) production
 - B) sales
 - C) marketing concept

- D) customer relationship
- E) societal marketing

149)

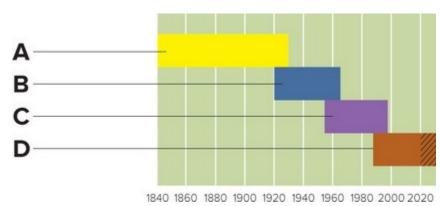


Figure 1-5In Figure 1-5 above, "A" represents which era in U.S. business history?

- A) sales era
- B) consumerism era
- C) marketing concept era

D) customer relationship era

E) production era

150)

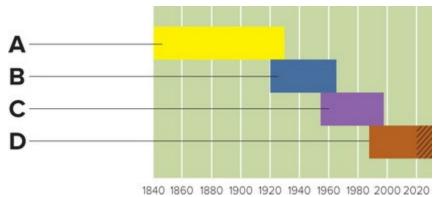


Figure 1-5 In Figure 1-5 above, "B" represents which era in U.S. business history?

- A) sales era
- B) production era
- C) consumerism era

- D) marketing concept era
- E) customer relationship era

- A) sales era
- B) production era
- C) consumerism era

D) marketing concept era

E) customer relationship era

152)

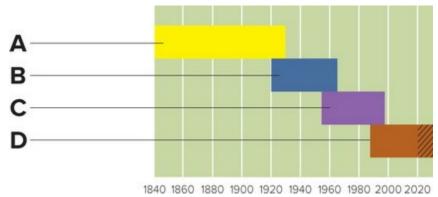


Figure 1-5In Figure 1-5 above, "D" represents which era in U.S. business history?

- A) sales era
- B) production era
- C) consumerism era

- D) marketing concept era
- E) customer relationship era

- 153) Customer relationship management refers to the
- A) view that organizations should satisfy the needs of consumers in a way that provides for society's well-being.
- B) process of identifying prospective buyers, understanding them intimately, and developing favorable long-term perceptions of the organization and its offerings so buyers will choose them in the marketplace.
- C) idea that an organization should strive to satisfy the needs of consumers while also trying to achieve the organization's goals.

D) links an

organization has to its individual customers, employees, suppliers, and other partners for their mutual long-term benefit.

E) cluster of benefits that an organization promises customers to satisfy their needs.

- 154) The United Way of Greater Toronto (UWGT), like many charities, was sitting on a gold mine of donor data. Unfortunately, UWGT was not certain how to use that information to its greatest advantage. UWGT could blanket past donors with generic mailings, but it could not offer donors information that would convince them to donate to
- UWGT over other charities. Which tool would be most useful for the nonprofit organization to use?

- A) a flexible marketing system
- B) a database warehouse
- C) customer relationship management
- D) competitive intelligence

E) a profitoriented marketing program

- 155) The internal response that customers have to all aspects of an organization and its offerings is referred to as
 - A) customer experience.
 - B) relationship marketing.
 - C) internal customer audit.

- D) internal marketing.
- E) customer relationship management.

- 156) Customer experience refers to
- A) the practice of building ties to customers based on a salesperson's attention and commitment to customer needs over time.
- B) the links an organization has to its customers for their mutual long-term benefits.
- C) the process of identifying prospective buyers, understanding them intimately, and developing favorable long-term perceptions of the organization and its offerings so that buyers will choose them in the marketplace.
- D) the internal response that customers have to all aspects of an organization and its offerings.
- E) the activities in which a firm participates to create a positive buying experience for customers.
- **157)** Trader Joe's is consistently ranked as one

of America's favorite supermarket chains for its outstanding _____, including personal attention from employees in the store.

- A) customer value proposition
- B) relationship marketing
- C) customer experience

- D) internal marketing
- E) customer profiling

- **158)** All of the following are aspects of Trader Joe's customer experience *except* which?
- A) It has a large and expensive research and development facility.
- B) It offers unusual food products not available from other retailers.
- C) Its commitment to customer experience has resulted in its rank as a favorite supermarket.
- **159)** Today, the standards of marketing practice have shifted from the interests of producers to the interests of
 - A) nonprofit organizations.
 - B) government.

- D) It sets low prices by offering its own brands, not national ones.
- E) It encourages employee "engagement" to help customers.

- C) retailers.
- D) stockholders.
- E) consumers.

- 160) Social responsibility is the
- A) view that organizations should satisfy the needs of consumers in a way that provides for society's well-being.
- B) fundamental, passionate, and enduring principles of an organization that guide its conduct over time.
- C) idea that an organization should strive to satisfy the needs of consumers while also trying to achieve the

organization's goals.

- D) idea that individuals and organizations are accountable to a larger society.
- E) recognition of the need for organizations

to improve the state of people, the planet, and profit simultaneously if they are to achieve sustainable, long-term

growth.

- **161)** The idea that individuals and organizations are accountable to a larger society is known as
 - A) the societal marketing concept.
 - B) social responsibility.
 - C) consumerism.

- D) sustainable development.
 - E) capitalism.

162) Oil manufacturers know that some consumers change the oil in their cars themselves and dump the used oil down sewer drains that ultimately flow into local rivers. Which is the most appropriate response, assuming the oil company is concerned with social responsibility?

- A) Consumers pay for the oil and can dispose of it however they choose.
- B) The oil company will add a premium to the price so the costs of any oil cleanup is borne by the customers.
- C) The oil company will develop a PR campaign to avoid bad press.
 - D) The polluted water affects society at large so the

- oil company will take action to prevent such disposal.
- E) This is an issue local communities should address with their residents.
- 163) Which concept most likely explains why pharmaceutical giant Pfizer offered low-income senior citizens many of its most widely used prescriptions for \$15 each per month?
- A) the profit motive since aging baby boomers are a large, profitable market
 - B) the social responsibility concept
 - C) the necessity of matching competitors' actions
 - D) new regulatory Medicare mandates as a result of

the Affordable Care Act

E) the mandate by its industry's code of ethics

- **164)** What is the societal marketing concept?
- A) The moral principles and values that govern the actions and decisions of an organization.
- B) The idea that organizations are part of a larger society and are accountable to that society for their actions.
- C) An active attempt to understand customer needs and satisfy them while satisfying the firm's goals.
- D) An approach that involves conducting business in a way that protects the natural environment while making
- **165)** The view that holds an organization should satisfy the needs of consumers in a way that also provides for society's well-being is known as
 - A) the societal marketing concept.
 - B) the marketing concept.
 - C) consumerism.
- **166)** Innovators at 3M developed Scotchbrite Greener Clean scrub sponges made from agave leaves. Customers appreciate this superior product (they don't rust or scratch) and like the fact that their purchase is environmentally
 - A) the societal marketing concept.
 - B) the marketing concept.
- **167)** What kinds of organizations should engage in marketing?
 - A) only those that can afford to advertise
- B) only very large and established for-profit organizations
 - C) only Fortune 5,000 companies

economic progress.

E) The view that an organization should satisfy the needs of consumers in a way that provides for society's wellbeing.

- D) social responsibility.
 - E) capitalism.

responsible, making this an example of

- C) consumerism.
- D) target markets.
- E) capitalism.

D) every kind of

organization

E) only organizations with a profit motive

168) Which of these engages in marketing? Choose the best answer.

- A) the Chicago Cubs
- B) the San Francisco Opera
- C) the City of Denver
- D) the President of the United States

E) Every organization or individual can engage in marketing to some extent.

- **169)** Which statement best describes a good?
 - A) Goods are physical objects.
- B) Goods are the only currency that can be used in an exchange.
- C) Goods are intangible concepts and thoughts about ideas or causes.
 - D) Goods are the benefits organizations receive for

selling products and services.

E) Goods can be either tangible or intangible.

- 170) Which statement best describes a service?
 - A) Services are physical objects.
 - B) Services are intangible items.
- C) Services are thoughts about concepts, actions, or causes.
 - D) Services are the benefits organizations receive in

exchange for selling products.

E) Services comprise the subset of tangible features of products.

- **171)** Organizations such as Uber, Citibank, and St. Jude Children's Research Hospital each provide customers with a
 - A) a utility.
 - B) a performance.

product that is typically called

- C) a service.
- D) a value.
- E) an idea.

172) A skydiving experience cannot be touched like a physical object, but is still considered a product. To a	marketer, this is an example of
A) a utility.B) a production.	C) a value.D) a service.E) an idea.
173) In marketing, thoughts about concepts, actions, or causes are referred to as	
A) utilities.B) experiences.	C) values.D) ideas.E) services.
174) What is the best definition of a product?	
A) an item that consists of the benefits or customer value received by its sellers B) the cluster of benefits that an organization promises customers to satisfy their needs C) a good, service, or idea consisting of a bundle of tangible and intangible attributes that satisfy consumers' needs and is received in exchange for money or something else of value D) an item that the consumer purchases frequently,	conveniently, and with a minimum of shopping effort E) the set of intangible activities or benefits that an organization provides to satisfy consumers' needs in exchange for money or something else of value
175) A good, service, or idea consisting of a bundle of tangible and intangible attributes that satisfies consumers' needs and is received in exchange for money or something else of value is known as	
A) a utility.B) an item.	D) a marketing program. E) a product.

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C) a sale.

- 176) Which answer reflects (in this order) a good, a service, and an idea that can be marketed?
- A) a candy bar, a wastepaper basket, and a vending machine
 - B) a CD, a concert, and a souvenir T-shirt
 - C) a political candidate, democracy, and freedom
- D) an iPhone, an iPad, and an Apple Watch
 E) a toothbrush,

laser teeth whitening, and

dental hygiene

- 177) Russia's world-class, 1,000-room State Hermitage Museum wanted to find a way to market itself to potential first-time visitors. So it developed a free app to guide visitors through the museum and provide information about events and exhibits. The Hermitage is ______ that uses an app to market itself worldwide.
 - A) a good
 - B) an idea

- C) a service
- D) an assembly
- E) a charity

- **178)** All of the following are examples of ideas that can be marketed *except* which?
- A) state governments in Arizona and Florida marketing the notion of taking a warm, sunny winter vacation in their states
- B) Apple using a TV ad to explain the features of an iPad mini (camera, screen resolution, user interface, etc.)
- C) the Nature Conservancy marketing the cause of protecting the environment
- D) conservative politicians who attempt to persuade voters of the need to slash government spending to reduce a

large national deficit

E) charities like the Red Cross marketing the idea that it's worthwhile for you to donate your time or money to its relief efforts

179) Ultimate consumers are

- A) the people who use the products and services purchased for a household.
- B) people who have already purchased a firm's product at least once, have been satisfied, and are likely to make repeat purchases.
- C) people or organizations that have used a competitor's product and who have been dissatisfied, and who are still seeking a product or service to satisfy their needs.
 - D) those manufacturers, wholesalers, retailers, and

government agencies that buy goods and services for their own use or for resale.

E) one or more specific groups of potential customers toward whom an organization directs its marketing program.

- **180)** The people who use the products and services purchased for a household are called
 - A) organizational buyers.
 - B) household prospects.
 - C) ultimate consumers.

- D) a target market.
 - E) sellers.

- **181)** Hudson News Distribution owners Lisa and James Cohen recently launched a quarterly art and interior design magazine, *Galerie*, to be distributed exclusively in their
- A) the person who buys the magazine to read at home
- B) the person who stocks the magazine rack at Hudson News
 - C) any person who owns Hudson News stock
 - D) the salesperson at Hudson News

- retail stores. Who is the ultimate consumer for this magazine?
- E) All those who benefit from the magazine, from the owners and writers, to the seller, to the reader at home, are ultimate consumers.
- **182)** Which person is an example of an ultimate consumer?
- A) a newspaper reporter who books a plane ticket to Washington, D.C., to cover the presidential inauguration
- B) a schoolteacher who got her hair cut at a salon prior to classes starting in the fall

C) an office receptionist who renews the subscriptions for magazines that are found in the office waiting room

D) a retailer who buys banners for an upcoming store sale

wheelbarrow to haul mulch

E) a landscaping firm employee who buys a new

183) Entities such as manufacturers, retailers, and government agencies that buy goods and services for their

own use or for resale are referred to as

- A) intermediate buyers.
- B) selling agents.
- C) organizational buyers.

- D) manufacturing agents.
 - E) brokers.

184) Organizational buyers are described as

- A) only companies that purchase raw materials and natural resources for manufacturing.
- B) employees who purchase household items for their personal use.
- C) any individual or group making a purchase worth over \$100,000.
 - D) manufacturers, retailers, or government agencies

that buy products for their own use or for resale.

E) any organization that uses products purchased or meant for a household.

- **185)** Which person is the best example of an organizational buyer?
- A) a college student buying paper towels in bulk for herself and her roommates
- B) a store owner buying hand-woven tablecloths to sell in her store
- C) a computer programmer buying the latest game for her Xbox
- D) a botanist buying a rare rose bush for her home garden
- E) a parent buying a softball glove for a daughter

186) Effective marketing benefits society because it

A) reduces

competition, making the playing field more even.

- B) improves the quality of products and services regardless of the cost.
- C) allows companies to charge whatever price they want, regardless of product quality.
- D) makes countries more competitive in world markets while simultaneously reducing competition in their

home markets.

E) enhances competition, which improves the quality of products and services and lowers prices.

187) In marketing, utility refers to

- A) the number of alternative uses or benefits that can be provided by a single product or service.
- B) the adaptability of a marketing program to adjust to changes in the marketing environment.
- C) the benefits or customer value received by users of the product.
 - D) the fixed costs associated with the production of

- a single unit of a product within a product line.
- E) the variable costs associated with the production of a single unit of a product within a product line.
- **188)** The benefits or customer value received by users of a product is called
 - A) utility.
 - B) synergy.
 - C) consumerism.

- D) cost-benefit ratio.
- E) customer lifetime value.

- **189)** The four utilities marketing creates are
 - A) product, price, promotion, and place.
 - B) form, function, value, and image.
- C) monopoly, monopolistic competition, pure competition, and oligopoly.
- D) form, place, time, and possession.
- E) information, persuasion, affection, recommendation.

190) productutility.	ction	value to consumers that comes from the of a product or service constitutes			
	A) B)	time place		C) D) E)	possession market form
191)	Whi	ch example best demonstrates form utility?			
easy na drugsto availab	B) ores	stamp vending machines that are located in a service station that has a 24-hour ice machine	six-mo	onth f n E) store	a mobile cany that offers inancing, same a gourmet that offers a tery service
192) FreshCase packaging is the first-ever vacuum package for red meat that maintains the meat's appetizing color, reducing both food and plastic waste. This is an example of		t that maintains the meat's appetizing color,	creating utility in the case-ready meat category.		
	A) B)	time place		C)D)E)	form possession market
and co	elp reg ntrol c per	ovations in the textile industry have led to fabrics gulate body temperature, reduce wind resistance, muscle vibration, all of which help improve formance. This shows how manufacturing can utility.			
	A) B)	time form		C) D) E)	place possession market

194) BioFuel Energy, a Minnesota ethanol producer can	
turn corn into ethanol, creating utility.	
A) time B) place	C) possessionD) marketE) form
195) The value to consumers that comes from having the offering available where consumers need it constitutes utility.	
A) time B) place	C) possessionD) marketE) form
196) Which statements is an example of place utility?	
A) airlines that allow you to print your own boarding pass at home B) a service station that adds a diesel fuel pump to its three unleaded gasoline pumps C) a mobile phone company that offers six-month financing, same as cash	D) cold cut packages that can be zipped close for reuse E) a smartphone with a multitouch user interface for easy navigation
197) The value to consumers that comes from having the offering available when they need it constitutes utility.	
A) placeB) possession	C) marketD) timeE) form

198) presal		r Ariana Grande concert tickets in many cities.		
-		y does American Express offer in this instance?		
	A) B) C)	time utility place utility possession utility	D) E)	market utility
	ame i gy, D	k's Sporting Goods carries baseballs year-round. s true for footballs and tennis equipment. With this ick's Sporting Goods offers utility for acts.		
	A) B)	time place	C) D) E)	possession market form
200)	Wh	ich of these is an example of time utility?		
easy n	A) aviga B)		E)	same as cash a new herbal that offers a
donati	ions C)	a dry cleaner located inside a supermarket a mobile phone company that offers six-month	ov any not	
_	ocer	lbox places vending machines at local convenience y stores that allow customers to rent and return ovies and video games 24 hours a day. This creates	both1	and utilities.
	A) B)	form; place form; time	D) possession E)	time; form;
	C)	place; time	possession	

202) The	e value to consumers that comes from making an			
item easy t	o purchase through the provision of credit cards			
and finance	ial arrangements constitutes utility.			
A) B)	time place	C) D) E)	market possession form	
203) Wh	nich product is an example of possession utility?			
A) B) milk to a c C) resealable	a smartphone with a large selection of new apps the local dairy that offers to deliver bottles of ustomer's doorstep disposable diapers that come equipped with tabs	D) a gourmet food store that carries a line of ready-made salads E) a mobile phone company that offer six-month financing, sam as cash		
his market	bert was running low on cash when he went to buy ing textbook on the first day of class. Luckily, the accepted his VISA card, so the bookstore created	Robert.	_ utility for	
A) B)	form time	C) D) E)	price possession place	
,	e founder of Chobani, winner of the Ernst & Young repreneur of the Year award, is			
A) B) C)	Mark Zuckerberg. "Trader" Joe Demapolis. Hamdi Ulukaya.	D) McMath. E) Windorski.	Robert M. David	

,		difference between "Greek" yogurt and yogurt is that the latter			
	A) B) C)	has a gritty texture. has a thin consistency. is not sweet enough for health-conscience	health stores.	or na	is only sold in atural food has high tent.
,		of the following are points of difference for gurt <i>except</i> which?			
retailers	-	It uses a shorter, wider cup that is more visible on elves. It is preservative-free. It is higher in protein than regular yogurt. It uses a proprietary animal-based thickener.			It uses a ocess that cess liquid
,		of the following are current or prospective channels for Chobani yogurt except which?			
	A) B) C)	convenience stores drugstores mass merchandisers	machir	D) E) nes	schools vending
		bani used all of the following tactics to promote ogurt <i>except</i> which?			
Kids Ki	A) ick-(B)	sponsored the Food Network's "Rachael vs. Guy: Off" TV show with its Chobani Kids Pouches created a website to provide consumers with		D)	used social

recipes that use Chobani yogurt

C) sponsored U.S. Olympic Teams

networks Facebook, Twitter, Pinterest, and Instagram

E) relied on word of mouth in its early years

SHORT ANSWER. Write the word or phrase that best completes each statement or answers the question.

210) Why are you, as a student, already somewhat of a marketing expert before taking this course? Provide a specific example from your own personal experience and relate it to

something you just "formally" learned about marketing.

211) What is the definition of marketing? How does this differ from your previous notion of marketing before beginning this course?

212) What are the two key objectives of marketing? Define "exchange" and explain how it supports these objectives.

213) Some people may assume that for a marketer, the only thing of value for which he or she would "exchange" would be monetary (check, credit/debit, currency, and/or coin transactions). But what else can be exchanged? Provide an example of a nonmonetary transaction that still fits the criteria of exchange.

214) In addition to consumers, what other people, groups, and environmental forces interact to influence an

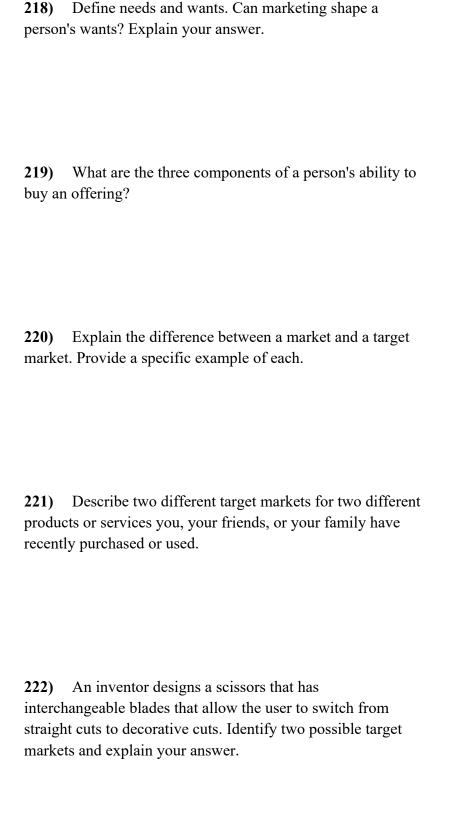
organization's marketing activities?

215) What four factors are required for marketing to occur?

216) In China, many people are removing their money from the state banks and lending it out themselves. The interest rate earned in a state bank account is about one-half the rate of inflation. On the other hand, lending money to friends, relatives, and even unrelated entrepreneurs can often earn the investor a rate at least double the inflation rate. The gray market, an underground network of investors and private

businesses, moves the cash from lenders to businesses. Did marketing occur here? Explain your answer.

217) Add your own personal experience and creativity to what you have learned about marketing. What are some ways you might assess the needs of either (1) students who have too many textbooks to carry to and from class or (2) executives who are too busy to keep up with the latest information in their field?



223) Marketing managers use a combination of four tools in order to develop a complete marketing program to reach

consumers. Briefly define these four tools.

224) Imagine you have the sole marketing rights to a new herbal shampoo that stops hair loss and actually causes new hair growth. You plan to sell your product on an Internet website, which you will advertise on late-night television. You are also hoping to obtain free publicity to place stories in men's fashion magazines. You are planning to sell online a 15-ounce bottle for \$24.99 plus \$7.99 shipping and handling. Using the information provided, identify each element of your marketing mix.

225) List the five environmental forces in a marketing decision that generally are outside the control of marketing managers. Explain how these factors impact an organization's marketing.

226) Why do some marketers feel that environmental forces are *not* entirely outside their influence?

227) Do college students have a choice in which classes they take to earn a degree? Use what you have learned about the controllable and uncontrollable aspects of marketing in terms of how they might relate to course selection decision

making. Incorporate marketing terms in your response.

228) The Apple iPhone is rated by *Consumer Reports* as being one of the best smartphones in the industry. Define customer value. In what ways do you think the Apple iPhone

provides value for its customers?

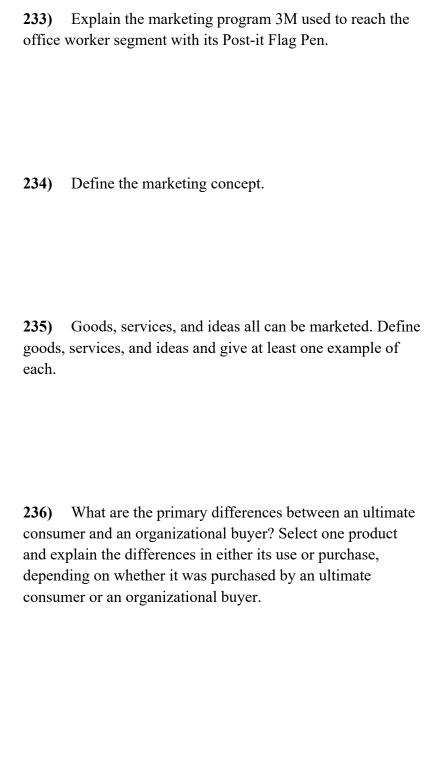
229) Assume you are a salesperson for a direct marketing firm that does in-home jewelry parties. If most of your hosts or hostesses hold only one party a year, what strategies could you use to build strong customer relationships? If you are creating your own business for this example, make sure to describe your product(s) in your introductory sentence.

230) During October,

kiosk or "pop-up" stores appear in many malls for the holiday season. Typically, these kiosks sell gift boxes of cheese, jewelry, and other items people think are appropriate seasonal gifts. In January, these retailers vanish. Is it possible for such a retailer to use relationship marketing? Explain your answer.

231) Twitter is a social networking service, enabling its users to send and read other users' messages or conversations called tweets, which are short, text-based posts, or tweets, displayed on the user's profile page. Connected to each tweet is a rich details pane that provides additional information, deeper context, and embedded media. Companies are using Twitter as a tool in their relationship marketing programs. In what ways can Twitter be used to benefit both the customer and the organization?

232) Explain the marketing program that 3M used to reach the student target market for the Post-it Flag Highlighter and the rationale used for each element of the marketing mix.



237) In our free-enterprise society, which three specific groups benefit from effective marketing?

238) Explain what is meant by the concept of marketing utility. Identify and describe the four utilities created by marketing.

239) At the BMW website, BMW.com, you can design your own BMW with the exact features you desire. If you choose to use this method to purchase a car, what type of

utility(ies) has(have) been created?

240) Describe the marketing mix actions mentioned in the text that Chobani has taken since its founding.

Answer Key

Test name: Chapter 1

- 1) D
- 2) C
- 3) B
- 4) E
- 5) D
- 6) E
- 7) C
- 8) C
- 9) A
- 10) E
- 11) D
- 12) B
- 13) A
- 14) B
- 15) C
- 16) C
- 17) B
- 18) B
- 19) E

- 20) A
- 21) D
- 22) B
- 23) B
- 24) E
- 25) B
- 26) A
- 27) E
- 28) B
- 29) D
- 30) B
- 31) C
- 32) E
- 33) D
- 34) B
- 35) D
- 36) C
- 37) B
- 38) D
- 39) A
- 40) D

- 41) B
- 42) D
- 43) E
- 44) B
- 45) C
- 46) B
- 47) C
- 48) E
- 49) D
- 50) C
- 51) B
- 52) B
- 53) B
- 54) B
- 55) B
- 56) B
- 57) E
- 58) D
- 59) E
- 60) C
- 61) A

- 62) B
- 63) C
- 64) A
- 65) C
- 66) E
- 67) E
- 68) A
- 69) B
- 70) E
- 71) D
- 72) A
- 73) D
- 74) B
- 75) B
- 76) D
- 77) E
- 78) B
- 79) C
- 80) A
- 81) D
- 82) B

- 83) C
- 84) E
- 85) D
- 86) A
- 87) C
- 88) B
- 89) B
- 90) E
- 91) C
- 92) B
- 93) D
- 94) C
- 95) C
- 96) D
- 97) A
- 98) D
- 99) B
- 100) C
- 101) D
- 102) B
- 103) D

- 104) A
- 105) A
- 106) D
- 107) E
- 108) E
- 109) B
- 110) D
- 111) D
- 112) C
- 113) A
- 114) C
- 115) B
- 116) E
- 117) A
- 118) A
- 119) B
- 120) D
- 121) D
- 122) A
- 123) D
- 124) E

- 125) C
- 126) B
- 127) A
- 128) D
- 129) E
- 130) E
- 131) C
- 132) B
- 133) A
- 134) D
- 135) B
- 136) C
- 137) C
- 138) A
- 139) B
- 140) B
- 141) E
- 142) A
- 143) D
- 144) E
- 145) A

- 146) E
- 147) C
- 148) D
- 149) E
- 150) A
- 151) D
- 152) E
- 153) B
- 154) C
- 155) A
- 156) D
- 157) C
- 158) A
- 159) E
- 160) D
- 161) B
- 162) D
- 163) B
- 164) E
- 165) A
- 166) A

- 167) D
- 168) E
- 169) A
- 170) B
- 171) C
- 172) D
- 173) D
- 174) C
- 175) E
- 176) E
- 177) C
- 178) B
- 179) A
- 180) C
- 181) A
- 182) B
- 183) C
- 184) D
- 185) B
- 186) E
- 187) C

188) A

189) D

190) E

191) A

192) C

193) B

194) E

195) B

196) A

197) D

198) A

199) A

200) B

201) C

202) D

203) E

204) D

205) C

206) B

207) D

208) E

209) A

210) Students are, in a sense, marketing experts because they engage in many marketing activities every day. Experience in shopping for products gives students great insights into the world of marketing. As consumers, students have been involved in thousands of marketing decisions, but mostly on the buying and not the selling side. For

211) The American Marketing Association defines marketing as the activity, set of institutions, and processes for creating, communicating, delivering, and exchanging offerings that have value for customers, clients, partners, and society at large. This definition shows marketing to be a far broader activity than simply advertising or personal selling. It stresses the importance of delivering genuine benefits in the offerings of products, services, and ideas marketed to customers.

212) To serve both buyers and sellers, marketing seeks (1) to discover the needs and wants of prospective customers and (2) to satisfy them. The key to achieving these two objectives is the idea of exchange, which is the trade of things of value between buyer and seller so that each is better off after the trade. If an exchange takes place, then marketers

example, right
before class a
student may have
bought lunch in the
school cafeteria as a
buyer in a
marketing activity.

Also, note that the organization doing the marketing, the stakeholders affected (such as customers, employees, suppliers, and shareholders), and society should all benefit.

will have been successful in achieving these two objectives, since each party must be better off after the trade.

213) Exchange is the trade of things of value between buyer and seller so that each is better off after the trade. This could include exchange of votes for political leadership, donations of time in exchange for feelings of generosity, etc. It would also include barter, the practice of exchanging products and

services for other products and services rather than for money in both domestic and global markets.

214) Foremost is the organization itself, whose mission and objectives determine what business it is in and what goals it seeks. Within the organization, management is responsible for establishing these goals. The marketing department works closely with a network of other departments and employees to help provide the customer-satisfying products required for the organization to survive and prosper. The marketing department is responsible for facilitating relationships, partnerships, and alliances with the organization's customers, its shareholders (or often representatives of groups served by a nonprofit organization), its suppliers, and other organizations. Environmental forces such as social, economic, technological, competitive, and regulatory forces also shape

an organization's marketing activities. Finally, an organization's marketing decisions are affected by and, in turn, often have an important impact on society as a whole. The organization must strike an acceptable balance among all these influences. See Figure 1-2.

215) For marketing to occur, four factors are required: (1) two or more parties (individuals or organizations) with unsatisfied needs; (2) a desire and ability on their parts to satisfy these

needs; (3) a way for

the parties to communicate; and (4) something

216) To answer this question, students will need to know the four factors that are required for marketing to occur. (1) There must be two or more parties with unsatisfied needs. The lenders want to receive a higher interest rate on their funds and the businesses need short-term loans. (2) There must be a desire and an ability to satisfy those needs. The lenders want to receive a higher interest rate on their funds and the businesses need short-term loans. The money is available since the lenders removed it from the state banks. (3) There must be a way for the parties to communicate. Word of mouth from the gray market, an underground

217) A quality answer will include multiple techniques. Even though this is not the "market research" chapter, there are textbook examples of observation, questioning, involvement of stakeholders in the research process, discussions, etc., used to discover needs. The emphasis should be placed on

218) A need occurs when a person feels deprived of basic necessities such as food, clothing, and shelter. A want is a need that is shaped by a person's knowledge, culture, and personality. However, psychologists and economists still debate the exact meanings of *need* and *want*. Effective marketing, in the

to exchange.

network, allows communication between the lenders and businesses. (4) There must be something to exchange. Cash was exchanged in the form of loans, repaid with interest. Students should be able to see that marketing did indeed occur.

gathering as much information as possible prior to development of the product itself.

form of creating an awareness of good products at convenient locations, can clearly shape a person's wants.

Certainly, marketing tries to influence what we buy. A principal activity of a firm's marketing department is to scrutinize its consumers to understand what they need and want and the trends and factors that shape them. However, a key issue is the amount of freedom given to prospective customers to make their own buying decisions.

219) The three components of a person's ability to buy an offering are authority, time, and money.

220) Potential consumers make up a market, which consists of people with both the desire and the ability to buy a specific product. All markets ultimately are people. A target market is one or more specific groups of potential consumers toward which an organization directs its marketing program. An example of a market is the tablet device market, of which the iPad is a market leader. An example of a target market for tablet devices would be

221) A target market is a specific group of potential consumers toward which an organization directs its marketing program. In response to this question, students might define the target market for a local baseball team as people who live in the area, perhaps skewed toward males, and 25 to 84 years of age. Another interesting answer is to examine how one product, such as a Toyota 4Runner, can have two different target markets. One

college students
who want their
textbooks in digital,
not printed format,
for the convenience
(no more heavy
books) and lower
cost (due to the
digital delivery of
the content).

target market might be adventurous outdoor mountain bikers who use the vehicles to transport their equipment to the mountains to bike. The other target market might be "soccer parents"

with children and equipment to transport to the local soccer field for practice.

222) A target market is a specific group of potential consumers toward whom an organization directs its marketing program. While anyone might benefit from using the product, a quality answer should link the benefits of the product (interchangeable straight and decorative blades) to the specific needs of a specific group. For example, scrapbook makers could use the straight blade when trimming pictures and use decorative blades when cutting background pages for

their albums. The same scissors might be targeted for schoolteachers to create decorative flyers to post on bulletin boards regarding upcoming events for their students.

223) To reach consumers, marketing managers use four tools, often called, "the four Ps." These include: (1) product—a good, service, or idea to satisfy the consumers' needs; (2) price—what is exchanged for the product; (3) promotion—a means of communication between the seller and buyer;

and (4) place (or distribution)—a means of getting the product to the consumer.

224) The shampoo is the product element. The Internet website is the place element. The ads on late-night television and the publicity are the promotion element. The price element is

the \$24.99 price plus the \$7.99 for shipping and handling.

225) The five environmental forces mainly beyond most executives' control include social, economic, technological, competitive, and regulatory forces. These five forces may

serve as accelerators or brakes on marketing, sometimes

expanding an organization's marketing opportunities while at other times restricting them.

226) Traditionally, many marketing executives have treated these environmental factors as rigid, absolute constraints that are entirely outside their influence. However, recent studies and marketing successes have shown that a forward-looking, action-oriented firm can often affect some environmental

factors, for example, by achieving technological or competitive breakthroughs.

227) Most colleges and universities offer some courses that are required—the core courses in the major as well as social sciences—while others are elective. These are the product, or service, element of the educational offering. The price element would be the tuition paid, less any scholarships. The promotion element would consist of the communication between the educational institution and students, such as e-mails, ads in high school career counseling offices, course catalogs, etc. The place element would consist of the on-campus location, off-campus location, and/or the online website that

delivers courses that fulfill the core and elective requirements for the majors students select. A quality answer for this question should be based on how well the student is able to give specific examples.

228) Customer value is the unique combination of benefits received by targeted buyers that includes quality, convenience, ontime delivery, and both before-sale and aftersale service at a specific price. Many

successful firms
have chosen to
deliver outstanding
customer value with
one of three value

strategies: best price, best product, or best service. Apple uses the best product and best service strategies for its iPhone, which *Consumer Reports* rates as one of the best smartphones on the market. Smartphone users may cite the iPhone's display, ease of use of its multitouch user interface, voice quality,

messaging, camera, and connectivity as key product-related benefits that contribute to its customer value.

229) A quality answer should have a strong emphasis on regular, sustained communication with customers and jewelry representatives, whether it is through personal contact by phone, notes, e-mails, etc. Answers that are

creative and supply product-specific examples should be encouraged.

230) Generally, students will say "no" based on the definition of relationship marketing. The text defines relationship marketing as linking the organization to its individual customers, employees, suppliers, and other partners for their mutual long-term benefits. In an ideal setting, relationship marketing involves a personal, ongoing relationship between the organization and an individual customer. However, this is based on the idea that the kiosks are not there long enough to establish a long-term relationship. Very insightful students may see an opportunity for these retailers (who return year after year) to develop long-term multiyear relationships. Databases would allow direct mail

notifications each fall that the prized gifts are again available. Also, kiosk marketers could send customers e-mails throughout the winter, spring, and summer about specials, new products, and other offers to stimulate year-round purchases via a dedicated website.

231) One aspect of Twitter is that it allows

organizations to get

customer feedback in real time. It provides the organization with information about followers in a larger and more open forum. It also provides access to ideas that might result in new or improved products that would benefit the customer. It could also allow companies to

232) Answers should address all four Ps. (1) The product strategy included offering the Post-it Flag Highlighter to help college students with their studying. 3M listened carefully to the needs and wants of potential customer segments to use 3M technology to introduce a useful, innovative product. (2) The price strategy sought a retail price of about \$3.99–\$4.99 for a single Post-it Flag Highlighter or \$5.99–\$7.99 for a three-pack. The idea was to set prices that provide genuine value to the customer segment that was targeted. (3) The promotion strategy was to run limited promotion with a TV ad and some ads in college newspapers and then rely on student word-of-mouth messages to inform other students of the product. This would increase awareness of potential users in the student segment who had never heard of this

233) A marketing program integrates the marketing mix elements to provide a good, service, or idea to prospective buyers. (1) 3M's product strategy to reach the office

communicate with its customers in a frequent, informal, and friendly way to support the relationship.

new, innovative 3M product. (4) The place strategy was to distribute the Post-it Flag Highlighter through college and university bookstores, office supply stores, and mass merchandisers. This made it easy for prospective buyers to buy at convenient retail outlets. See Figure 1-4.

worker segment is to offer the Post-it Flag Pen to help office workers in

their day-to-day work activities. The company listened carefully to the needs and wants of potential customer segments to use 3M technology to introduce a useful, innovative product. (2) 3M's price strategy is to seek a retail price of about \$3.99–\$4.99 for a single Post-it Flag Pen; wholesale prices are less. This price provides genuine value to the office worker segment. (3) The promotion strategy is to run limited promotion among distributors to

234) The marketing concept is the idea that an organization should (1) strive to satisfy the needs of consumers (2) while also trying to

235) Goods are physical objects, such as toothpaste, cameras, or computers, that satisfy consumer needs. Services are intangible items, such as airline trips, financial advice, or art museums. Ideas are intangibles involving thoughts about actions or causes, such as

236) Students' examples will differ, but each example should be descriptive of the definition. Ultimate consumers are the people who use the products and services purchased for a household. For example, a high-definition television could be purchased by any member of a family and used by all for personal enjoyment. Organizational buyers are those manufacturers, wholesalers, retailers, and government agencies that buy products

get them to stock the product. (4) The place strategy is to distribute Post-it Flag Pens through office wholesalers and retailers as well as mass merchandisers. See Figure 1-4.

achieve the organization's goals.

donating to a charity or voting for a political candidate.

and services for their own use or for resale. A hospital might buy the same television model (most likely in larger quantities) for use in patients'

rooms to add value by enhancing their hospital stays.

237) The three specific groups that benefit from effective marketing are: (1) consumers who buy (they can obtain the best product at the lowest price, leading to consumer satisfaction); (2) organizations that sell (receive profits, etc., if they provide need-satisfying products with effective marketing

programs); and (3) society as a whole (providing jobs and a higher standard of living for its citizens).

238) Marketing creates utility, the benefits or customer value received by users of the product. This utility is the result of the marketing exchange process and the way society benefits from marketing. The four utilities include form, place, time, and possession. The production of goods or services constitutes form utility. Place utility means having a good or service available where needed, whereas time utility is the value to consumers of having a good or

service available
when needed.
Possession utility is
the value to
consumers of
making an item easy
to purchase, such as
with a convenient
credit card, so
consumers can use
it.

239) Form utility comes from the production or alteration of a product or service that provides value to consumers. Form utility is created when you can design and build your own personal BMW at the BMW's website, BMW.com. In addition, BMW provides possession utility, which is the value of making an item easy to purchase through the provision of credit cards or financial arrangements for payment. Here, BMW also provides possession utility by allowing

customers to buy a car online.
Eventually, they will have to go to a local dealer to pick up their cars, an example of place utility. Finally, BMW provides time utility because building a BMW car

online saves consumers from taking time to visit dealerships to see if their preferred car is on the lot. The BMW website also provides information to make the external information

search process more efficient.

mobile vehicle

240) Product actions: The Chobani product strategy stresses its authentic straining process that removes excess liquid whey. This results in a thicker, creamier yogurt that yields 13 to 18 grams of protein per single-serve cup, depending on the flavor. Chobani is free of ingredients like milk protein concentrate and animal-based thickeners, which some manufacturers add to make "Greek-style" yogurts. Packaging is comprised of a shorter, wider cup that was more visible on retailer's shelves with shrink-on plastic sleeves that adhere to the cup and offer eye-popping colors. It has continued with aggressive product innovation, including Non-Dairy Chobani, Chobani Gimmies, and Chobani Flip.Price actions: Prices were set high enough to recover Chobani's costs and give reasonable margins to retailers but not so high that future rivals could undercut its price. Today, prices remain at about \$1.29 for a single-serve cup. Promotion actions: In its early years Chobani had no money for traditional advertising, so it relied on word-ofmouth recommendation from enthusiastic customers. It used a CHOmobile tour: a

sampling Chobani at events across the country, encouraging consumers to taste Greek yogurt for the first time. As Chobani grew, it began to launch new promotional activities tied to (1) traditional advertising, (2) social media, and (3) direct communication with customers.Place (distribution) actions: Distribution is through the conventional yogurt aisle of traditional supermarkets—not on specialty shelves or in health food

stores. Today Chobani sees its Greek yogurt widely distributed in both conventional and

mass supermarkets, club stores, and natural food stores.